

Kennedy Wilson Europe Real Estate Limited

Audited Consolidated Financial Statements

For the year ended 31 December 2024

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Directors' report

The Directors of Kennedy Wilson Europe Real Estate Limited (the 'Company') have pleasure in presenting the Audited Consolidated Financial Statements for the year ended 31 December 2024.

Principal activities

The Company (together with its subsidiary undertakings, the 'Group') invests in investment and development property in Europe with the objective of generating and growing long-term cash flows to pay dividends and to enhance capital values through focused asset management activities and strategic acquisitions.

Results

The financial position at 31 December 2024 is set out in the Consolidated balance sheet. The results of operations for the year ended 31 December 2024 are set out in the Consolidated income statement and Consolidated statement of comprehensive income.

Gross revenues decreased from £165.6 million in 2023 to £113.0 million in 2024 mainly due to the sale of The Shelbourne Hotel and other assets. Rental income was down from £118.1 million in 2023 to £105.6 million in 2024. The Group continued to execute on asset business plans during the year, with notable transactions including the sales of Moraleja Green Shopping Centre and Norfolk House, in addition to the previously mentioned Shelbourne Hotel disposal. The net change in fair value of investment and development property resulted in a loss of £16.0 million in 2024. As a result the Group made a loss for the year after taxation of £61.8 million in 2024. The Group cash balance was £49.8 million at 31 December 2024 (2023: £93.1 million). The Group made £236.1 million of loan repayments during the year (2023: £162.5 million). The Group therefore remains in a strong financial position at 31 December 2024.

Directors

The directors who held office during the year ended 31 December 2024 and up to the date of this report are:

- Andrew McNulty
- Philip Baigent
- Padmini Singla

Transactions involving directors

There were no contracts or agreements of any significance in relation to the business of the Group in which the Directors had any interest, at any time during the year (Note 27).

Distributions

No distributions were declared or paid during the year ended 31 December 2024, as set out in Note 25 to the Audited Consolidated Financial Statements (2023: £Nil).

Subsequent events

Significant events after the date of the Consolidated balance sheet are disclosed in Note 33 to the Audited Consolidated Financial Statements.

Independent auditor

The Board reappointed KPMG, Chartered Accountants, as independent auditor of the Group. The independent auditor, KPMG, has indicated their willingness to continue in office.

Directors' report (Continued)

Statement of directors' responsibilities in respect of the consolidated financial statements

The directors are responsible for preparing the consolidated financial statements in accordance with the applicable financial reporting framework. They have decided to prepare the consolidated financial statements in accordance with International Financial Reporting Framework as adopted by the EU (IFRS).

In preparing these consolidated financial statements, the directors have:

- selected suitable accounting policies and applied them consistently;
- made judgements and estimates that are reasonable and prudent;
- stated whether they have been prepared in accordance with IFRS;
- assessed the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern;
- used the going concern basis of accounting unless they either intend to liquidate the Group or cease operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records which disclose with reasonable accuracy at any time the assets, liabilities, financial position and profit or loss of the Group and which enable them to ensure that these financial statements comply with IFRS. They are also responsible for such internal controls as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have a general responsibility for safeguarding the assets of the Group, and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

On behalf of the Board of Directors.



Andrew McNulty

Director

25 April 2025



Philip Baigent

Director

Independent Auditor's Report

To the members of Kennedy Wilson Europe Real Estate Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the consolidated financial statements of Kennedy Wilson Europe Real Estate Limited ("the Group") for the year ended 31 December 2024 set out on pages 10 to 74 which comprise the consolidated balance sheet as at 31 December 2024, the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and consolidated cash flow statement for the year then ended, and notes, comprising material accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements:

- give a true and fair view of the financial position of the Group as at 31 December 2024, and of its financial performance and its cash flows for the year then ended;
- have been prepared in accordance with IFRS Accounting Standards (IFRS) as adopted by the European Union; and
- have been properly prepared in accordance with the requirements of the Companies (Jersey) Law 1991.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (*including International Independence Standards*) (IESBA Code) together with the ethical requirements that are relevant to our audit of the consolidated financial statements in Jersey and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in the audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

In arriving at our audit opinion above, we have identified the key audit matter, as follows

Valuation of the Group's investment and development properties (£1,100m 2023: £1,183m) and investment and development properties held by equity-accounted investees (£603m 2023: £631m)

Refer to pages 19, 20, 22 & 23 (accounting policies) and pages 36 to 42 and pages 63 to 72 (financial disclosures)

The key audit matter

The Group's investment and development property portfolio (including properties under development) comprises a mixed portfolio across the UK, Ireland, Italy and Spain.

The investment and development property portfolio amounted to £1,100m at 31 December 2024, representing 67% of the Group's total assets.

In addition the Group holds an indirect interest in nine equity-accounted investees, which each invest in investment and development property. The Group's share of equity-accounted investees is valued at £204.9m at 31 December 2024.

The valuation of the Group's investment and development properties, including investment and development properties owned by equity-accounted investees requires significant management judgement, particularly those relating to key assumptions relating to current and expected market conditions.

The Directors engage external valuers to value the Group's investment property portfolio in accordance with the Royal Institution of Chartered Surveyors ("RICS") Valuation- Professional Standards. The valuation experts used by the Group have considerable experience of the markets in which the Group operates. In determining the valuation of the Group's investment properties, the key assumptions used by the valuers include future rental incomes, and yield rates.

These rely on the accuracy of the key data including the underlying lease and related information provided to the valuers by the Group.

We regard this area as a key audit matter due to the significance of the estimates and judgements involved in the valuation of the Group's investment and development property portfolio and investment and development properties held within their equity-accounted investees. There is a risk of error associated with the fair value measurement of investment properties, due to the subjectivity involved in the assumptions used by the external valuers.

How the matter was addressed in our audit

The procedures we undertook included but were not limited to the following:

- We evaluated the design and implementation of the key controls over the investment property and equity-accounted investee valuation process.
- We performed testing over the accuracy and completeness of lease information provided to the valuers through substantive rental income procedures.
- We obtained and inspected the valuation reports for all investment and development properties including for those held within the equity-accounted investees, assessing whether the valuation approach for each property was in accordance with Royal Institution of Chartered Surveyors Valuation- Professional Standards ("RICS") and suitable for the purposes of the Group's financial statements.
- We assessed the qualifications, independence and objectivity of the valuers by inspecting their terms of engagement, fee arrangements, and the existence of any potential conflicts created if they had advised on a transaction that they were subsequently valuing. We obtained confirmation from the valuers that they had not been subject to influence from management and we found no evidence to suggest their objectivity was compromised.
- We held discussions with the valuers to understand the valuation of the portfolio. These discussions included gaining an understanding of the external valuers' process; the key assumptions employed in estimating future rental incomes for income generating properties; and the judgements in the selection of appropriate yield rates for a sample of selected properties.
- We considered the yield assumptions for selected properties used by the valuers in performing the valuations to assess their reasonableness in comparison to relevant market evidence, such as benchmarking against expected rental values and benchmarking yields against external market reports.
- We agreed the value of all investment and development properties held directly by the Group together with investment and development properties held by equity accounted investees to the valuation reports prepared by the external valuers.
- We assessed the adequacy of the disclosures in relation to the valuation of the investment and development properties and investment and development properties held by equity-accounted investees and found them to be appropriate.

We found no evidence to suggest that the objectivity of the valuers in their performance of the valuations were compromised.

Based on the procedures we performed, we found that judgements relating to the valuation of the Group's investment and development properties including investment and development properties held by equity-accounted investees are reasonable.

We have nothing to report in respect of matters on which we are required to report by exception

Under the Companies (Jersey) Law 1991, we are required to report to you if, in our opinion:

- adequate accounting records have not been kept by the Group; or
- the Group consolidated financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of the above responsibilities.

Other Information

Management is responsible for the other information. The other information comprises the information included in the Directors report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion on that information.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Respective responsibilities and restrictions on use

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

As explained more fully in their statement set out on page 4, management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS Accounting Standards and otherwise comply with the Companies (Jersey) Law 1991 and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.



Further details relating to our work as auditor is set out in the Scope of Responsibilities Statement contained in the appendix to this report, which is to be read as an integral part of our report.

The purpose of our audit work and to whom we owe our responsibilities

Our report is made solely to the Group's members, as a body, in accordance with Article 113A of the Companies (Jersey) Law 1991. Our audit work has been undertaken so that we might state to the Group's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Group's member, as a body, for our audit work, for this report, or for the opinions we have formed.

A handwritten signature in blue ink, appearing to read 'Caroline Flynn', with a stylized flourish at the end.

Caroline Flynn
for and on behalf of
KPMG
Chartered Accountants, Statutory Audit Firm
1 Stokes Place,
St. Stephen's Green
Dublin 2
Ireland

25 April 2025

Appendix to the Independent Auditor's Report

Further information regarding the scope of our responsibilities as auditor

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Consolidated income statement

For the year ended 31 December 2024

		Year ended 31 December 2024	Year ended 31 December 2023
	Notes	£m	£m
Revenue			
Rental income	6	105.6	118.1
Hotel revenue	6	7.4	45.7
Interest income from loans secured by real estate	6,8	-	1.8
		113.0	165.6
Property related expenses		(36.9)	(41.3)
Hotel cost of sales		(6.3)	(35.3)
		(43.2)	(76.6)
Gross profit		69.8	89.0
Loss on sale of investment and development property	7	(6.3)	(13.7)
Net change in fair value of investment and development property	11,14	(16.0)	(131.5)
		47.5	(56.2)
Expenses			
Administrative expenses		(4.8)	(6.0)
Investment management fee	27	(8.0)	(9.3)
		(12.8)	(15.3)
Results from operating activities before financing income and costs		34.7	(71.5)
Interest income	8	10.4	7.2
Interest expense	9	(39.3)	(45.2)
Financial assets at FVTPL – net change in fair value	9	(8.4)	(9.5)
Finance costs	9	(7.6)	(3.5)
Net finance expense		(44.9)	(51.0)
		(10.2)	(122.5)
Share of loss of equity-accounted investees, net of tax	15	(41.6)	(19.3)
Loss for the year before taxation		(51.8)	(141.8)
Taxation	10	(10.0)	(5.5)
Loss for the year after taxation		(61.8)	(147.3)

The accompanying notes form an integral part of these consolidated financial statements.

Footnote:

1. Included in property related expenses are receivable impairments of £0.4m (year ended 31 December 2023: £Nil).

Consolidated statement of comprehensive income

For the year ended 31 December 2024

		Year ended 31 December 2024 £m	Year ended 31 December 2023 £m
	Notes		
Loss for the year after taxation		(61.8)	(147.3)
Other comprehensive income:			
Items that may be reclassified subsequently to profit or loss:			
Foreign operations – foreign currency translation differences	26A	(21.5)	(12.8)
Hedge of net investment in foreign operations	26A	19.0	8.3
		(2.5)	(4.5)
Items that will never be reclassified to profit or loss:			
Net change in fair value of property, plant and equipment		(6.1)	(6.6)
Other comprehensive loss for the year		(8.6)	(11.1)
Total comprehensive loss for the year, net of tax		(70.4)	(158.4)
Loss attributable to:			
Owners of the Company		(63.3)	(157.5)
Non-controlling interests	3A(iii)	1.5	10.2
		(61.8)	(147.3)
Total comprehensive loss attributable to:			
Owners of the Company		(71.9)	(168.6)
Non-controlling interests	3A(iii)	1.5	10.2
		(70.4)	(158.4)

The accompanying notes form an integral part of these consolidated financial statements.

Consolidated balance sheet

As at 31 December 2024

	Note	31 December 2024 £m	31 December 2023 £m
Non-current assets			
Investment and development property	11	1,100.0	1,183.1
Property, plant and equipment	13	-	-
Investment in equity-accounted investees	15, 31	204.9	235.6
Right-of-use asset	32	3.9	4.0
Derivative financial asset	22	6.5	10.1
Deferred tax asset	10E	0.6	1.5
		1,315.9	1,434.3
Current assets			
Assets held-for-sale	14	-	221.2
Inventories	16	-	0.3
Rent and other receivables	17	33.1	55.6
Related party balances	27	239.5	176.1
Derivative financial assets	22	2.5	5.1
Cash and cash equivalents	18	49.8	93.1
		324.9	551.4
Total assets		1,640.8	1,985.7
Current liabilities			
Trade and other payables	19	(33.6)	(42.5)
Deferred income	20	(19.7)	(20.2)
Borrowings	21	(428.6)	(227.5)
Derivative financial liability	22	(0.5)	(0.3)
		(482.4)	(290.5)
Non-current liabilities			
Trade and other payables	19	(2.9)	(4.7)
Borrowings	21	(364.3)	(831.0)
Lease liability		(4.0)	(4.0)
Deferred tax liability	10E	(1.4)	(2.6)
		(372.6)	(842.3)
Total liabilities		(855.0)	(1,132.8)
Net assets		785.8	852.9

Consolidated balance sheet (continued)

As at 31 December 2024

	Note	31 December 2024 £m	31 December 2023 £m
Equity			
Stated capital	24A	1,477.9	1,477.9
Foreign currency translation reserve	26A	37.3	39.8
Revaluation reserve	26B	-	64.9
Share-based payments reserve	26C	29.2	25.2
Retained deficit		(788.1)	(783.6)
Total equity attributable to owners		756.3	824.2
Non-controlling interests		29.5	28.7
Total equity		785.8	852.9

On behalf of the Board of Directors.



Andrew McNulty

Director

25 April 2025



Philip Baigent

Director

The accompanying notes form an integral part of these consolidated financial statements.

Consolidated statement of changes in equity

For the year ended 31 December 2024

	Attributable to owners of the Company						
	Stated capital £m	Foreign currency translation reserve £m	Revaluation reserve £m	Share-based payment s reserve £m	Retained deficit £m	Attributable to Non-Controlling interests £m	Total equity £m
Balance as at 1 January 2024	1,477.90	39.8	64.9	25.2	(783.6)	28.7	852.9
(Loss)/income for the year	-	-	-	-	(63.3)	1.5	(61.8)
Other comprehensive loss	-	(2.5)	(6.1)	-	-	-	(8.6)
Total comprehensive (loss)/income for the year	-	(2.5)	(6.1)	-	(63.3)	1.5	(70.4)
Transfer from revaluation reserve on disposal	-	-	(58.8)	-	58.8	-	-
Transactions with owners of the Company recognised directly in equity:							
<i>Contributions and distributions</i>							
Non-Controlling Interest Distributions	-	-	-	-	-	(2.3)	(2.3)
Non-Controlling Interest Contributions	-	-	-	-	-	1.6	1.6
Share based investment management fee (Note 27B(i))	-	-	-	4.0	-	-	4.0
	-	-	(58.8)	4.0	58.8	(0.7)	3.3
Balance as at 31 December 2024	1,477.90	37.3	-	29.2	(788.1)	29.5	785.8

The accompanying notes form an integral part of these consolidated financial statements.

Consolidated statement of changes in equity

For the year ended 31 December 2023

	Attributable to owners of the Company				Attributable to Non-Controlling interests	Total equity
	Stated capital £m	Foreign currency translation reserve £m	Revaluation reserve £m	Share-based payment s reserve £m	Retained deficit £m	£m
Balance as at 1 January 2023	1,457.7	44.3	71.5	15.9	(626.1)	963.3
(Loss)/income for the year	-	-	-	-	(157.5)	(147.3)
Other comprehensive loss	-	(4.5)	(6.6)	-	-	(11.1)
Total comprehensive (loss)/income for the year	-	(4.5)	(6.6)	-	(157.5)	(158.4)
Transactions with owners of the Company recognised directly in equity:						
<i>Contributions and distributions</i>						
Issue of Ordinary Shares	20.2	-	-	-	-	20.2
Dividends Paid	-	-	-	-	(2.1)	(2.1)
Non-Controlling Interest acquired	-	-	-	-	20.2	20.2
Non-Controlling Interest Contributions	-	-	-	-	0.4	0.4
Share based investment management fee (Note 27B(i))	-	-	-	9.3	-	9.3
	20.2	-	-	9.3	-	48.0
Balance as at 31 December 2023	1,477.90	39.8	64.9	25.2	(783.6)	852.9

The accompanying notes form an integral part of these consolidated financial statements.

Consolidated cash flow statement

For the year ended 31 December 2024

		Year ended 31 December 2024 £m	Year ended 31 December 2023 £m
	Notes		
Cash flows from operating activities			
Loss for the year		(61.8)	(147.3)
Adjustments for:			
Net change in fair value of investment and development property	11,14	16.0	131.5
Loss on sale of investment and development property, and property, plant and equipment	7	6.3	13.7
Finance cost, net of interest income		41.9	48.1
Amortisation of lease incentive		(0.3)	(1.2)
Amortisation of loan fees	9	3.0	2.9
Taxation	10C	10.0	5.5
Depreciation	13	-	6.4
Impairment of accounts receivable expense		0.4	-
Investment management fee expense		8.0	9.3
Share of loss of equity-accounted investees		41.6	19.3
Operating cash flows before movements in working capital		65.1	88.2
Decrease/(increase) in rent and other receivables		21.0	(17.0)
Decrease in deferred rental income		(0.4)	(2.3)
(Decrease)/increase in trade and other payables		(18.0)	1.3
Cash generated from operations		67.7	70.2
Interest received	8	3.1	0.6
Interest paid		(41.5)	(43.9)
Derivative instruments		(2.3)	(4.0)
Tax paid, net of refunds received		(4.6)	(11.3)
Cash flows generated from operating activities		22.4	11.6
Investing activities			
Acquisition of/improvement to investment and development property		(29.8)	(9.4)
Acquisition of/improvement to property, plant, & equipment	13	-	(0.7)
Disposal of PPE, investment and development property	7,13	283.7	148.8
Investment in equity-accounted investees	15	(21.2)	(31.8)
Distributions from equity-accounted investees	15	2.4	2.3
Acquisition of non-controlling interests		-	2.6
Contribution from non-controlling interest		1.2	-
Distribution paid to non-controlling interest		(1.9)	(1.7)
Cash flows from investing activities		234.4	110.1

Consolidated cash flow statement (continued)

		Year ended 31 December 2024 £m	Year ended 31 December 2023 £m
	Notes		
Financing activities			
Proceeds from borrowings	21A	-	1.0
Amounts paid to related party		(57.7)	(75.6)
Repayment of borrowings	21A	(236.1)	(162.5)
Transaction costs related to loans and borrowings	21A	(0.4)	(1.0)
Cash flows used in financing activities		(294.2)	(238.1)
Net decrease in cash and cash equivalents		(37.4)	(116.4)
Cash and cash equivalents at beginning of year	18	93.1	211.6
Foreign exchange movements		(5.9)	(2.1)
Cash and cash equivalents at the reporting date	18	49.8	93.1

The accompanying notes form an integral part of these consolidated financial statements.

Notes to consolidated financial statements

For the year ended 31 December 2024

1. General information

Kennedy Wilson Europe Real Estate Limited (the 'Company') is a company incorporated in Jersey. The Group comprises of the Company and its subsidiaries.

The company changed its registered address from 'The Le Gallais Building, 54 Bath Street, St Helier, Jersey, JE1 1FT' to '22 Grenville Street, St Helier, Jersey, JE4 8PX' on the 1st May 2024.

The Company invests in investment and development property, hotel businesses and loans secured by real estate in Europe with the objective of generating and growing long-term cash flows to pay dividends and to enhance capital values through focused asset management and strategic acquisitions.

2. Basis of preparation

A. Statement of compliance

The consolidated financial statements (the 'financial statements') for the year ended 31 December 2024 have been prepared on the basis of the accounting policies set out below. These financial statements give a true and fair view of the assets, liabilities, financial position and profit or loss of the Company and its subsidiaries included in the consolidation taken as a whole.

The financial statements included in this report have been prepared in accordance with International Financial Reporting Standards as adopted by the European Union ('IFRS'). The Company has not early adopted any forthcoming IASB standards. Note 4 sets out the details of such upcoming standards.

The financial statements have been prepared on a basis consistent with the prior year, having considered the impact of newly adopted standards as set out in Note 4.

B. Basis of measurement

The financial statements are for the year ended 31 December 2024 and have been prepared on the going concern basis, applying the historical cost convention except for investment and development property, loans secured by real estate, property, plant and equipment and derivative financial instruments which are stated at their fair value using the accounting policies as set out in Note 3.

After making enquiries, the directors have a reasonable expectation that the Group has adequate resources to continue its operations for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements.

The Group has strong liquidity and access to significant financial headroom between cash flows and existing reserves. Cash balances stood at £49.8 million at 31 December 2024 (2023: £93.1 million).

If the Group wished to further bolster short to medium term liquidity beyond its already considerable reserves it would be able to defer discretionary capital expenditure.

Banking facility covenants have been considered in conjunction with conservative forecasts and KW Investment Management Ltd ("The Investment Manager") maintains an open dialogue with relationship lenders in the normal course of business obtaining waivers where necessary.

Having reviewed the forecasts, applying adverse stress tests and taking into account available mitigating actions, including ultimate parent support and liquidity, the Directors consider it a remote possibility that the financial headroom could be depleted.

Accordingly, they do not anticipate any need to significantly curtail the scale of operations or other activity and believe that the Group will continue as a going concern.

C. Functional and presentational currency

The financial statements are presented in Pound Sterling as this is the Company's functional currency. All financial information presented in Pound Sterling has been rounded to the nearest million, and presented to one decimal place, except where otherwise stated.

D. Use of estimates and judgements

The preparation of the financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of the Group's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised if the revision affects only that period or in the period of revision and future periods if the revision affects both current and future periods.

Critical judgements in applying accounting policies that have the most significant effect on amounts recognised in the financial statements in the year ending 31 December 2024 include management's estimates of the fair value of investment and development property (Note 11) and investments in equity-accounted investees (Note 15).

3. Significant accounting policies

There are a number of new standards or amendments which are effective for the Group for the first time for the financial year beginning 1 January 2024. Refer to Note 4 for further information.

There is no material impact from the adoption of these new standards and amendments.

A. Basis of consolidation

(i). Subsidiaries

Subsidiaries are those entities controlled by the Group. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the financial statements from the date on which control commences until the date on which control ceases.

(ii). Business combinations

The Group acquires subsidiaries that may own investment and development property or carry on businesses, including the ownership of hotels or other forms of own-use assets. At the time of acquisition, the Group considers whether each acquisition represents the acquisition of a business or the acquisition of an asset. The Group accounts for an acquisition as a business combination where an integrated set of activities is acquired in addition to the property. More specifically, consideration is given as to the extent to which significant processes are acquired and, in particular, the extent of services provided by the subsidiary.

When the acquisition of subsidiaries does not represent a business, it is accounted for as an acquisition of a group of assets and liabilities. The cost of the acquisition is allocated to the assets and liabilities acquired based upon their relative fair values, and no goodwill or related deferred tax is recognised.

Any contingent consideration is measured at fair value at the date of acquisition. If an obligation to pay contingent consideration that meets the definition of a financial instrument is classified as equity, then it is not remeasured and settlement is accounted for within equity. Otherwise, other contingent consideration is remeasured at fair value at each reporting date and subsequent changes in the fair value of the contingent consideration are recognised in profit or loss.

(iii). Non-controlling interests

Non-controlling interests ('NCI') are measured at their proportionate share of the acquiree's identifiable net assets at the date of acquisition.

Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions.

(iv). Interests in equity-accounted investees

The Group's interests in equity-accounted investees comprises interests in joint ventures.

A joint venture is an arrangement in which the Group has joint control, whereby the Group has rights to the net assets of the arrangement, rather than rights to its assets and obligations for its liabilities.

Interests in joint ventures are accounted for using the equity method. They are initially recognised at cost, which includes transaction costs. Subsequent to initial recognition, the financial statements include the Group's share of the profit or loss and other comprehensive income ('OCI') of equity-accounted investees, until the date on which significant influence or joint control ceases.

(v). Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions, are eliminated.

B. Property acquisitions and business combinations

Where property is acquired, via corporate acquisitions or otherwise, management considers the substance of the assets and activities of the acquired entity in determining whether the acquisition represents the acquisition of a business.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognised in profit or loss. Any excess of the purchase price of business combinations over the fair value of the assets, liabilities and contingent liabilities and resulting deferred taxes thereon is recognised as goodwill.

Where the Group judges that an acquisition is a business combination it uses the acquisition method of accounting in accordance with IFRS 3 *Business Combinations* at the date that control is transferred to the Group (see policy A(ii)). The consideration transferred in the acquisition is generally measured at fair value, as are the identifiable net assets acquired. Any excess of the purchase price of business combinations over the fair value of the assets and liabilities is recognised as goodwill. Any gain arising on a bargain purchase is recognised in profit or loss immediately. Transaction costs are expensed as incurred, except if related to the issue of debt or equity securities. Any goodwill that arises is tested annually for impairment.

Where such acquisitions are not judged to be an acquisition of a business, they are not accounted for as business combinations. Instead, the cost of acquisition is allocated between the identifiable assets and liabilities of the entity based on the relative fair values at the acquisition date. Accordingly, no goodwill or additional deferred taxation arises.

C. Foreign currency translation

Items included within the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (its 'functional currency').

(i). Transactions and balances

Transactions in currencies other than an entity's functional currency are recorded at the exchange rate prevailing at the date of the transaction. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss for the financial period (see policy C(ii)).

(ii). Foreign operations

The assets and liabilities of foreign operations are translated to Pound Sterling at the exchange rate prevailing at the reporting date. The revenues and expenses of foreign operations are translated to Pound Sterling at rates approximating to the foreign exchange rates ruling at the dates of the transactions. Foreign exchange differences arising on re-translation are taken to OCI and then accumulated in a separate foreign currency translation reserve.

When a foreign operation is disposed of in its entirety or partially such that control, significant influence or joint control is lost, the cumulative amount in the translation reserve related to that foreign operation is reclassified to profit or loss as part of the gain or loss on disposal. If the Group disposes of part of its interest in a subsidiary but retains control, then the relevant proportion of the cumulative amount is reattributed to NCI. When the Group disposes of any part of an associate or joint venture while retaining significant influence or joint control, the relevant proportion of the cumulative amount is reclassified to profit or loss.

D. Revenue recognition

Revenue includes rental income and other property related revenue, service charges and management charges from properties, hotel revenue and interest income from loans secured by real estate.

(i). Rental income

Rental income is accounted for in accordance with IFRS 16.

Rental income from operating leases on investment property is recognised on a straight-line basis over the lease term. When the Group provides incentives to its tenants, the cost of incentives is recognised over the lease term, on a straight-line basis, as a reduction of rental income. The lease term is the non-cancellable period of the lease together with any further term for which the tenant has the option to continue the lease, where, at the inception of the lease, the directors are reasonably certain that the tenant will exercise the option.

Contingent rents, which are dependent on the turnover levels of lessees are recognised as income in the periods in which they are earned. Any financial statement impact of rent reviews is recognised when such rent reviews have been agreed with the tenants. Surrender premia received are classified as rental income.

Lease incentives are recognised as an integral part of the net consideration for use of the property and are amortised on a straight line basis over the term of the lease, or the period to the first tenant break, if shorter, unless there is reasonable certainty that the break will not be exercised.

(ii). Interest income on loans secured by real estate

Interest income is accounted for in accordance with IFRS 9.

Interest income on loans secured by real estate is recognised in profit or loss on an effective interest rate basis over the period to expected maturity.

(iii). Hotel revenue

Hotel revenue is accounted for in accordance with IFRS 15.

Hotel revenue represents sales (excluding VAT and similar taxes) of goods and services, net of discounts, provided in the normal course of business and recognised when services have been rendered. Such revenues typically include rental of rooms, food and beverage sales and other ancillary revenues from hotels owned by the Group. Revenue is recognised when rooms are occupied and food and beverages are sold.

(iv). Revenue from services to tenants

The Group arranges for certain services provided to tenants of investment property included in the contract the Group enters into as a lessor, to be provided by third parties. The Group has determined that it controls the services before they are transferred to tenants, because it has the ability to direct the use of these services and obtain the benefits from them. In making this determination, the Group has considered that it is primarily responsible for fulfilling the promise to provide these specified services because it directly deals with tenants' complaints and it is primarily responsible for the quality or suitability of the services. In addition, the Group has discretion in establishing the price that it charges to the tenants for the specified services.

Therefore, the Group has concluded that it is the principal in these contracts. In addition, the Group has concluded that it transfers control of these services over time, as services are rendered by the third-party service providers, because this is when tenants receive and, at the same time, consume the benefits from these services.

E. Interest income from cash and cash equivalents

Interest income from cash and cash equivalents is recognised as it accrues in the income statement, using the effective interest rate method. The 'effective interest rate' is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument to the gross carrying amount of the financial asset or the amortised cost of the financial liability.

F. Finance costs

Finance costs comprise interest expense on borrowings (including amortisation of deferred debt issue costs, and amortisation of discounts and premia on corporate bonds) and are recognised in profit or loss using the effective interest method. All interest expense on borrowings is recognised in profit or loss in the period in which it is incurred, unless it is directly related to investment property under development in which case it is capitalised.

G. Taxation

Income tax expense comprises current and deferred tax. It is recognised in profit or loss except to the extent that it relates to the recording of a business combination or items recognised directly in equity or in OCI.

(i). Current tax

Current tax is calculated as the expected tax payable or receivable on the taxable income or loss for the financial period, using tax rates enacted or substantively enacted at the reporting date, with any adjustments to tax payable in respect of previous years. The amount of current tax payable or receivable is the best estimate of the tax amount expected to be paid or received that reflects uncertainty related to income tax, if any.

(ii). Deferred tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for:

- temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss; and
- temporary differences related to investments in subsidiaries, associates and jointly controlled entities to the extent that the Group is able to control the timing of the reversal of the temporary differences and it is probable that they will not reverse in the foreseeable future.

The measurement of deferred tax reflects the tax consequences that follow the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities. For investment and development property that is measured at fair value, the presumption that the carrying amount of investment and development property will be recovered through sale is not expected to be rebutted.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but the Group intends to settle current tax liabilities and assets on a net basis or the Group's tax assets and liabilities are realised simultaneously.

A deferred tax asset is recognised for unused tax losses, tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred tax assets are reviewed at each reporting date and reduced to the extent that it is no longer expected to be probable that the related tax benefit will be realised.

H. Dividends

Dividends are recognised as a liability in the period in which they become obligations of the Company.

I. Investment and development property

Property held for long-term rental yields or for capital appreciation or both, and that is not occupied by the Group, is classified as investment property and recorded at fair value. Investment property also includes property that is being constructed or developed for future use as investment property (see Note 5A).

Investment property is recognised when it has been acquired and future economic benefits are expected to be derived from its ownership. Investment property is measured initially at its cost, including related transaction costs and subsequently measured at fair value with any change recognised in profit or loss.

Investment property is derecognised when it has been disposed of or permanently withdrawn from use and no future economic benefit is expected from its disposal. The difference between the net disposal proceeds and the carrying amount of the asset would result in either gains or losses at the retirement or disposal of the investment property. Any gains or losses are recognised in the income statement in the year of retirement or disposal. Any gain or loss on disposal of an investment property (calculated as the difference between the proceeds from disposal, net of selling costs, and the carrying amount of the item) is recognised in profit or loss.

Properties that are currently being developed or that are to be developed in the near future are held as development properties. These properties are initially valued at cost. Any direct expenditure on development properties is capitalised and the properties are then valued by external valuers at their respective fair value at each reporting date.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

Valuations reflect, when appropriate, the type of tenants actually in occupation or responsible for meeting lease commitments or likely to be in occupation after letting vacant accommodation, the allocation of maintenance and insurance responsibilities between the Group and the lessee, and the expected remaining economic life of the property. When rent reviews or lease renewals are pending with anticipated reversionary increases, it is assumed that all notices, and when appropriate counter-notices, have been served validly and within the appropriate time.

J. Property, plant and equipment

Land and buildings are initially measured at cost plus any costs that are directly attributable to acquiring, and thereafter they are measured at fair value (see Note 5C).

Revaluation gains are credited to other comprehensive income and accumulated in equity within a revaluation reserve unless representing the reversal of an impairment of the same asset previously recognised in profit or loss, in which case the reversal is recognised in profit or loss. A decrease arising as a result of a revaluation is recognised as an expense to the extent that it exceeds any amount previously credited to the revaluation surplus relating to the same asset. Any gain recognised in OCI is not re-classified into the profit or loss upon disposal of the associated asset.

Other items of property, plant and equipment are stated at cost less depreciation and any impairment. Depreciation and any impairment losses are recognised in profit or loss. Repairs and maintenance costs are expensed as incurred. Any gain or loss on disposal of an item of property, plant and equipment is recognised in profit or loss.

All property, plant and equipment (excluding land, which is not depreciated) are depreciated to residual value over their estimated useful lives, namely:

- Buildings 40 years
- Fixtures, fittings and equipment 5 – 10 years

All depreciation is charged on a straight-line basis.

K. Expenses

Expenses are recognised in the profit or loss in the period in which they are incurred on an accruals basis.

L. Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of inventories is based on a first-in, first-out basis.

M. Assets held-for-sale

Non-current assets, or disposal groups comprising assets and liabilities, are classified as held-for-sale if it is highly probable that they will be recovered primarily through sale rather than through continuing use.

Such assets, or disposal groups, are generally measured at the lower of their carrying amount and fair value less costs to sell. Any impairment loss on a disposal group is allocated first to goodwill, and then to the remaining assets and liabilities on a pro rata basis, except that no loss is allocated to inventories, financial assets, deferred tax assets, employee benefit assets or investment property, which continue to be measured in accordance with the Group's other accounting policies. Impairment losses on initial classification as held-for-sale or held-for-distribution and subsequent gains and losses on re-measurement are recognised in the profit or loss.

Once classified as held-for-sale, intangible assets and property, plant and equipment are no longer amortised or depreciated.

N. Borrowings

All borrowings are initially recognised at fair value less directly attributable transaction costs. After initial recognition, borrowings are subsequently measured at amortised cost using the effective interest method (see Note 5D).

O. Financial instruments

(i). Non-derivative financial assets

The Group initially recognises loans secured by real estate on the date that they are purchased. All other financial assets are recognised initially on the trade date, which is the date that the Group becomes a party to the contractual provisions of the instrument.

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in such transferred financial assets that is created or retained by the Group is recognised as a separate asset or liability.

The Group classifies its cash and cash equivalents and rent and other receivables as loans and receivables which are measured at amortised cost, with loans secured by real estate being designated at fair value through the profit or loss.

Financial assets are not reclassified subsequent to their initial recognition unless the Group changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

At 31 December 2024 the Group had the following non-derivative financial assets:

(a). Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits with maturities of three months or less from the acquisition date that are subject to an insignificant risk of changes in their fair value, and are used by the Group in the management of its short-term commitments. These assets are initially measured at fair value less initial direct costs and subsequently at amortised cost.

(b). Rent and other receivables

Rent and other receivables are initially recognised at fair value less initial direct costs, which is usually the original invoiced amount and subsequently carried at amortised cost using the effective interest method less provision made for impairment, if applicable.

Loss allowances for rent and other receivables are always measured at an amount equal to the lifetime expected credit loss.

(c). Loans secured by real estate

Loans secured by real estate have been designated to be measured at fair value through profit or loss as the assets are managed, evaluated and reported internally on a fair value basis.

Any related initial direct costs relating to these loans are charged immediately as an expense through profit or loss.

Interest income is accreted to profit or loss separately using the effective interest rate method (see policy D(ii)).

(ii). Non-derivative financial liabilities

All non-derivative financial liabilities are recognised initially at the date that the Group becomes a party to the contractual provisions of the instrument and are measured initially at fair value less initial direct costs and subsequently measured at amortised cost. The Group derecognises a financial liability when its contractual obligations are discharged, cancelled or expire. The difference between the carrying amount extinguished and the consideration paid is recognised in profit or loss.

(iii). Derivative financial instruments and net investment hedge accounting

The Group uses a variety of derivative instruments to mitigate certain interest rate and foreign currency financial risks including interest rate caps, cross-currency swaps and foreign currency forward contracts and foreign currency zero premium options. The Group does not enter into derivative contracts for speculative purposes. Derivative instruments are used for hedging purposes to alter the risk profile of an existing underlying exposure of the Group in line with its risk management policies. All derivatives are recognised at fair value. The treatment of the change in fair value depends on whether the derivative is designated as a hedging instrument, the nature of the item being hedged and the effectiveness of the hedge (see Note 5E).

Derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently re-measured at fair value. Derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative.

(iv). Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

(a). Net investment hedges

The Group designates foreign currency forward contracts, zero-cost foreign currency options, interest rate cross-currency swaps and certain foreign currency denominated corporate debt as hedges of its net investment in foreign operations. At inception, the Group documents the relationship between the hedging instrument and the hedged items, its risk management objectives and the strategy for undertaking the transaction. The Group also documents its assessment of whether the hedging instrument is highly effective in offsetting changes in fair value or cash flows of hedged items, both at inception and future periods. Any gain or loss on the hedging instrument relating to the effective portion of the hedge is recognised in OCI. The gain or loss relating to the ineffective portion is recognised immediately in profit or loss within finance income or costs as appropriate. If the hedging instrument no longer meets the criteria for hedge accounting, expires or is sold, terminated or exercised, or if the foreign operation is sold then hedge accounting is discontinued prospectively and gains or losses accumulated in OCI are reclassified to profit or loss.

(b). Master netting or similar agreements

The derivatives do not meet the criteria for offsetting in the balance sheet. This is because the Group does not have any currently legally enforceable right to offset recognised amounts, because the right to offset is enforceable only on the occurrence of future events such as credit events.

(v). Impairment

The Group recognises loss allowances for expected credit losses (ECLs) on financial assets measured at amortised cost.

The Group measures loss allowances at an amount equal to lifetime ECL, except for other debt securities and bank balances for which credit risk has not increased significantly since initial recognition which are measured as 12-month ECL.

Loss allowances for trade debtors and contract assets are always measured at an amount equal to lifetime ECL.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECL, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on historical experience and informed credit assessment and including forward-looking information.

The Group considers a financial asset to be in default when:

- the debtor is unlikely to pay its credit obligation to the Group in full, without recourse by the Group to actions such as realising security, where held.

Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument.

ECLs are a probability weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls discounted at the effective interest rate of the financial asset.

P. Share-based payments

The Group enters into equity-settled share-based payment arrangements in respect of services provided to it by KW Investment Management Ltd (the 'Investment Manager'). The Company recognises an obligation where the method of settlement of the award is dependent on the achievement of a market-based performance condition which is outside of the control of the Company, and the award may be settled either through market purchase of shares or the issue of shares.

(i). Investment management fee

In relation to the Investment Manager's management fee at grant date, the monetary value of the award it will receive is dependent on a non-market performance condition, being the European Public Real Estate Association Net Asset Value ("EPRA NAV") at each quarter end.

The award is accounted for as an equity settled share based payment arrangement. The cost of the services received in respect of the shares is recognised in the profit or loss over the vesting period, with a corresponding credit to equity.

(ii). Performance fee

The performance fee arrangement is accounted for as an equity-settled share based payment arrangement. The grant date is 1 January and on that date, the Company estimates the grant date fair value of each equity instrument and the number of equity instruments for which the service and non-market performance conditions are expected to be satisfied, resulting in the initial estimate of the total share based payment cost which is expensed over the vesting period. Subsequent to the initial recognition and measurement, the estimate of the number of equity instruments for which the service and non-market performance conditions are expected to be satisfied is revised during the vesting period, that is, the period from 1 January to 31 December. The share based payment cost is based on the fair value of the number of equity instruments issued upon satisfaction of these conditions.

Q. Stated capital

(i). Ordinary shares

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares are recognised as a deduction from the stated capital account included in equity.

R. Provisions

Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risk specific to the liability.

S. Right-of-use assets

The Group recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement or lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Unless the Group is reasonably certain to obtain ownership of the leased asset at the end of the lease term, the recognised right-of-use assets are depreciated on a straight line basis over the shorter of its estimated useful life and the lease term.

T. Lease liabilities

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating a lease, if the lease term reflects the Group exercising the option to terminate. The variable lease payments that do not depend on an index or a rate are recognised as an expense in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of the lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the in-substance fixed lease payments or a change in the assessment to purchase the underlying asset.

4. New standards and interpretations not yet effective

A number of new standards, amendments to standards and interpretations are effective for future annual reporting periods of the Group and have not been applied in preparing the financial statements. None of these are expected to have a material effect on the financial statements.

A. New/Revised International Financial Reporting Standards

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- Lack of Exchangeability (Amendments to IAS 21)
 - Classification and Measurement of Financial Instruments - Amendments to IFRS 9 and IFRS 7
 - IFRS 18 Presentation and Disclosure in Financial Statements
 - IFRS 19 Disclosure Initiative – Subsidiaries without Public Accountability: Disclosures
 - Sale or contribution of Assets between an investor and its associate or joint venture (Amendments to IFRS 10 and IAS 28)
-

B. Annual Improvements to IFRS Accounting Standards – Volume 11 (Effective 1 January 2026)

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- IFRS 1 First-time Adoption of International Financial Reporting Standards
 - IFRS 7 Financial Instruments: Disclosures and its accompanying Guidance on implementing IFRS 7
 - IFRS 9 Financial Instruments
 - IFRS 10 Consolidated Financial Statements
 - IAS 7 Statement of Cash flows
-

Other standards

Several other amendments and interpretations apply for the first time in 2024, but do not have an impact on the financial statements of the Group.

5. Determination of fair values

A number of the Group's accounting policies and disclosures require the determination of fair values, for both financial and non-financial assets and liabilities. Fair value is defined in IFRS 13 *Fair Value Measurement* as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair values have been determined for measurement and/or disclosure purposes based on the methods described below. Where applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs significant to the fair value measurement as a whole:

- Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements at fair value on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

There were no transfers between Levels 1 and 2 during the year. There were no transfers between Levels 2 and 3 during the year.

There were no changes in valuation techniques during the year.

A. Investment and development property

The fair value of investment and development property was determined by external, independent property valuers, having appropriate recognised professional qualifications and recent experience in the location and category of the property being valued. Such a valuation takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. Independent valuers assess the fair value of the Group's investment and development property portfolio annually.

Further information about fair value assumptions applicable to *investment and development property* is set out in Note 11.

B. Loans secured by real estate

The fair value of loans secured by real estate was determined with reference to the underlying collateral value determined by external, independent property valuers, as outlined in Note 5A.

Further information about fair value assumptions applicable to *loans secured by real estate* is set out in Note 12.

C. Land and buildings

The fair value of these own-use assets was determined by external, independent valuers, having appropriate recognised professional qualifications and recent experience in the location and category of the asset being valued. Such a valuation takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. Independent valuers assess the fair value of the Group's land and buildings annually.

Further information about fair value assumptions applicable to *land and buildings* is set out in Note 13.

D. Borrowings

The valuation technique used in the disclosures for borrowings and other debt is a comparison of debt stock to the marginal cost of debt (from main funding markets) in addition to discounting using the zero coupon discount curve of the relevant currency.

Further information about borrowings is set out in Note 21.

E. Derivative financial instruments

The fair value of forward foreign currency contracts is based on independent third party valuations.

Fair value is estimated by discounting the difference between the contractual forward price and the current forward price for the residual maturity of the contract using a risk-free interest rate (based on government bonds), adjusting for credit risk where appropriate.

The fair value of interest rate caps is based on independent third party valuations. Fair value is estimated using a variant of the Black model. The net present value of expected future cash flows is calculated based on observable market interest rate volatility and interest rates, adjusting for credit risk, where appropriate.

Further information about fair value assumptions applicable to derivative financial instruments is set out in Note 22.

F. Investments in equity-accounted investees

Notwithstanding the equity method being applied, the investee invests in investment and development property under development. Such underlying investments are valued as described in Note 5A.

6. Operating segments

A. Basis of segmentation

The Group is organised into one business segment, against which the Group reports its segmental information, being the investment portfolio. Following the disposal of hotel assets and loans secured by real estate in recent years, the Group currently has no hotel asset and one remaining loan connection. Both have now been subsumed into the investment portfolio segment and are reported in a manner consistent with the internal reporting provided to the chief operating decision makers (the Board of directors).

The following summary describes the operations of the reportable segment:

Segment	Description
Investment portfolio	Property used primarily for the purpose of generating rental and other income and comprising office, retail, leisure, industrial, residential and hotel real estate assets and one loan secured by real estate assets.

The Group's key measure of underlying performance of the investment portfolio is net operating income as this measure illustrates and emphasises its contribution to the reported profits of the Group and earnings per share. By focusing the prime performance measurement on net operating income, other statistical data such as valuation movements are separately highlighted for analysis and attention.

B. Geographic information

Consistent with the prior year, the investment property segment includes assets located in the United Kingdom, Ireland, Italy and Spain. Assets located in Italy and Spain are grouped together and reported as "Rest of Europe".

The geographic information below analyses the Group's segment revenues, current assets and non-current assets, and total liabilities, by geography. In presenting the following information, segment revenue, current assets and non-current assets, and total liabilities were based on the geographic location of the relevant asset.

I. Revenue

	Year ended 31 December 2024 £m	Year ended 31 December 2023 £m
United Kingdom		
Rental income	72.0	75.6
Loss on sale of investment and development	(4.8)	(2.4)
Net change in fair value of investment and development property	13.8	(57.5)
	81.0	15.7
Ireland		
Rental income	23.2	28.3
Hotel revenue	7.4	45.7
Interest income on loans secured by real estate	-	1.8
Gain/(loss) on sale of investment and development property	0.1	(3.2)
Net change in fair value of investment and development property	(14.2)	(67.5)
	16.5	5.1
Rest of Europe		
Rental income	10.4	14.2
Loss on sale of investment and development property	(1.6)	(8.1)
Net change in fair value of investment and development property	(15.6)	(6.5)
	(6.8)	(0.4)
Total		
Rental income	105.6	118.1
Hotel revenue	7.4	45.7
Interest income from loans secured by real estate	-	1.8
(Loss)/gain on sale of investment and development property	(6.3)	(13.7)
Net change in fair value of investment and development property	(16.0)	(131.5)
	90.7	20.4

II. Current assets

	31 December 2024	31 December 2023
	£m	£m
United Kingdom	53.5	87.7
Ireland	14.0	221.2
Rest of Europe	13.1	35.2
	80.6	344.1
Corporate ¹	245.9	207.3
	326.5	551.4

III. Non-current assets

	31 December 2024	31 December 2023
	£m	£m
United Kingdom	834.6	737.5
Ireland	421.8	561.3
Rest of Europe	59.5	135.5
	1,315.9	1,434.3
Corporate ¹	-	-
	1,315.9	1,434.3

IV. Total liabilities

	31 December 2024	31 December 2023
	£m	£m
United Kingdom	202.2	445.6
Ireland	220.4	243.1
Rest of Europe	2.0	40.1
	424.6	728.8
Corporate ¹	430.4	404.0
	855.0	1,132.8

Footnote:

1. Within current and non-current assets, the 'Corporate' category comprises primarily cash and cash equivalents, related party receivables, and derivative financial assets. Within total liabilities the 'Corporate' category comprises primarily the unsecured borrowings and derivative financial liabilities.

7. Gain on sale

The accounting policy applicable to *gain on sale* is set out in Note 3I.

	Year ended 31 December 2024 £m	Year ended 31 December 2023 £m
Loss/ (gain) on sale of investment and development property		
Gross proceeds on disposal	290.0	153.1
Selling costs	(6.3)	(4.3)
Net proceeds on disposal	283.7	148.8
Carrying value	(290.0)	(162.5)
Loss on disposal	(6.3)	(13.7)

The carrying value of assets sold includes PPE which was held for sale at 31 December 2023 (Note 13), carried at net realisable value resulting in no gain/(loss).

8. Interest income

The accounting policies applicable to *finance income* are set out in Note 3D(ii) and Note 3E.

	Year ended 31 December 2024 £m	Year ended 31 December 2023 £m
Interest income from loans with related parties	7.3	6.6
Interest income from short term deposits	3.1	0.6
	10.4	7.2
Interest income from loans secured by real estate	-	1.8
	10.4	9.0

9. Finance costs

The accounting policies applicable to *finance costs* are set out in Note 3F and Note 3O(iii).

	Year ended 31 December 2024 £m	Year ended 31 December 2023 £m
Interest on secured borrowings	26.4	31.8
Interest on €550.0 million 3.25% 10 year unsecured note	12.9	13.4
	39.3	45.2
Financial assets at FVTPL – net change in fair value	8.4	9.5
Amortisation of loan arrangement fees	3.0	2.9
Foreign currency loss	3.6	0.5
Bank fees and other costs	1.0	0.1
	16.0	13.0
	55.3	58.2

10. Taxation

The accounting policy applicable to *taxation* is set out in Note 3G.

A. Company

The Company is tax resident in Jersey. Jersey has a corporate tax rate of zero under schedule D of the Income Tax (Jersey) Law 1961 as amended, so the Company is not subject to tax in Jersey on its income or gains and is not subject to United Kingdom or other jurisdiction corporation tax on any dividend or interest income it receives. No charge to Jersey taxation will arise on capital gains.

B. Group

The Directors conduct the affairs of the Group such that the management and control of the Group is exercised in Jersey and that, except as noted below, the Group does not carry on a trade in the United Kingdom or any other jurisdiction.

The Group is liable to foreign tax on activities in its overseas subsidiaries. Outside of Jersey, the Group has subsidiaries and funds in Luxembourg, Ireland, Italy, Spain, the United Kingdom and the United States of America and investment and development property located in the United Kingdom, Ireland, Italy and Spain.

Taxation is currently calculated at a weighted average rate applicable to the relevant Group undertakings of 21% (year ended 31 December 2023: 20%).

(i) United Kingdom

From 1 April 2023, the UK corporation tax rate increased from 19% to 25% (Finance Act 2021). The weighted average tax rate for the year 2023 was therefore 23.5%. A deferred tax rate of 25% was applied to UK timing differences at 31 December 2023 and 31 December 2024, which crystallised after 1 April 2023.

(ii) Ireland

The Group's investment and development properties located in Ireland were held through three Irish Collective Asset Management Vehicles. During the year these funds were exempt from any direct Irish taxation on income and gains. Distributions of retained profits which are made by such Irish Collective Asset Management Vehicles are subject to withholding tax, applied at a rate of 20%. In addition, such Irish Real Estate Funds are subject to a 20% deemed taxable income in relation to excess finance costs.

The Group's investment in KW Shelbourne Ops Ltd (disposed of in 2024) which is domiciled in Ireland and which owns the operations of the Shelbourne Hotel is subject to Irish corporate tax at a rate of 12.5%.

(iii) Other

Luxembourg has a corporate tax rate of 24.94% (2023: 24.94%) on worldwide income including capital gains. However, the Group's future tax liability is expected to be mitigated by the Luxembourg participation exemption and debt financing.

The Group's investment property located in Italy is held through a closed-end real estate alternative investment fund named Olimpia Investment Fund, wholly-owned by the Company and managed by Kervis SGR S.p.A. Olimpia Investment Fund is exempt from Italian tax on income and gains.

The Group is subject to corporate income tax at 25% on taxable profits generated within its Spanish subsidiaries.

C. Amounts recognised in the profit or loss

	Year ended 31 December 2024 £m	Year ended 31 December 2023 £m
Current tax expense		
Current year	12.4	6.5
Change in estimates related to prior years	(1.3)	(0.7)
	11.1	5.8
Deferred taxes		
Tax effect of losses not previously recognised	0.4	0.8
Tax effect of previously unrecognised deductible temporary differences	(1.5)	(1.1)
	(1.1)	(0.3)
Tax expense on continuing operations	10.0	5.5

D. Reconciliation of effective tax rate

The charge for the year can be reconciled to the Consolidated income statement as follows:

	Year ended 31 December 2024 £m	Year ended 31 December 2023 £m
Tax expense reconciliation		
Loss before tax for the year	(51.8)	(141.8)
Income tax charge using weighted average applicable tax rate of 21.1% (2023: 20%)	(10.9)	(28.3)
Non-taxable income	(3.3)	(3.1)
Non-taxable net fair value losses	6.1	11.6
Current year losses for which no deferred tax is recognised	0.8	0.9
Tax effect of losses not previously recognised	0.4	0.8
Tax effect of previously unrecognised deductible temporary differences	(1.5)	(1.1)
Loss relief from group companies	-	(0.7)
Expenses disallowed	21.3	26.9
Other adjustments	(1.6)	(0.8)
Changes in estimates related to prior years	(1.3)	(0.7)
Tax charge	10.0	5.5
Analysed as arising from:		
Investment and development property and operations located in the United Kingdom	0.9	3.3
Investment and development property located in Spain	0.4	-
Investment and development property and operations located in Ireland	8.7	2.1
Luxembourg corporate taxes	-	0.1
	10.0	5.5

E. Movement in deferred tax balances

	Year ended 31 December 2024 £m	Year ended 31 December 2023 £m
Deferred tax asset	0.6	1.5
Deferred tax liability	(1.4)	(2.6)
	(0.8)	(1.1)
Analysed as arising from:		
Investment property		
Opening balance	0.5	0.4
Disposal	(0.6)	-
Origination and reversal of temporary differences	0.1	0.1
Closing balance	-	0.5
Tax losses		
Opening balance	1.0	0.3
Acquired during the year	-	1.5
Tax effect of losses not previously recognised	(0.4)	(0.8)
Closing balance	0.6	1.0
Derivatives		
Opening balance	(2.6)	(3.6)
Origination and reversal of temporary differences	1.2	1.0
Closing balance	(1.4)	(2.6)
	(0.8)	(1.1)

F. Unrecognised deferred tax asset

Deferred tax assets have not been recognised in respect of the following items, because it is not probable that future taxable profits will be available against which the Group can use the benefits therefrom. The Group is only able to utilise the losses to offset taxable profits in certain discrete business streams.

	Year ended 31 December 2024 £m	Year ended 31 December 2023 £m
Tax losses brought forward	10.2	25.0
	10.2	25.0

Brought forward tax losses total £40.9 million (December 2023: £100.0 million). The directors have established that it is uncertain whether future taxable profits would be available against which these amounts can be utilised, and therefore these amounts have been included in the balance of unrecognised deferred tax assets above.

11. Investment and development property

The accounting policies applicable to *investment and development property* are set out in Note 3I and the fair value disclosures contained in Note 5A, and the accounting policies applicable to *assets held-for-sale* are set out in Note 3M.

	31 December 2024 £m	31 December 2023 £m
Investment property		
Opening balance	1,146.4	1,340.1
Acquisition of investment property	21.2	36.5
Disposal of investment property	(76.7)	(74.6)
Improvements to investment property	7.9	7.2
Transfer to assets held-for-sale	-	(32.6)
Transfer from investment property under development	-	4.0
Net change in fair value	(12.5)	(123.3)
Effects of translation to presentation currency	(19.1)	(10.9)
Closing balance	1,067.2	1,146.4
	31 December 2024 £m	31 December 2023 £m
Investment property under development		
Opening balance	36.7	94.5
Disposal	-	(50.8)
Development expenditure	0.8	0.6
Transfer to investment property	-	(4.0)
Net change in fair value	(4.6)	(2.7)
Effects of translation to presentation currency	(0.1)	(0.9)
Closing balance	32.8	36.7
Disclosed as:		
Carrying value of investment and development property	1,100.0	1,183.1
Assets held-for-sale (Note 14)	-	221.2
Adjustment in respect of straight line rent (Note 17) ¹	15.0	16.3
Fair value of investment and development property	1,115.0	1,420.6

Footnote:

1. Included as a component of the "Rent and other receivables" balance in the Consolidated balance sheet.

The cost of investment properties acquired during the year inclusive of acquisition costs, is £17.8 million (2023: £36.5 million).

Acquisition costs which comprise primarily stamp duty, legal services and other directly attributable costs arising from the transactions, amounted to £2.0 million (2023: £0.1 million).

The net fair value loss of £16.0 million (2023: net fair value loss £131.5 million) has been recognised in the Consolidated income statement. £1.1 million gain (2023: £5.5 million loss) of this loss relates to assets disposed of during 2024 and held-for-sale at balance sheet date (Note 14).

At 31 December 2024, the Group was contractually committed to £2.8 million (December 2023: £6.3 million) of future expenditure for the purchase, construction, development and enhancement of investment and development property.

A. Valuation process

The Group utilises the Investment Manager's affiliates (the 'Investment Manager Group') who hold relevant internationally recognised professional qualifications and are experienced in valuing the types of properties in the applicable locations.

The valuations are based on:

- Information provided by the Investment Manager Group including rents, lease terms, revenue and capital expenditure. Such information is derived from the Investment Manager Group's financial and property systems and is subject to the Group's overall control environment.
- Valuation models used by the external valuers, including market related assumptions based on their professional judgement and market observation.

The Investment Manager Group reviews the valuations arrived at by the external valuers. This review includes a discussion with the Board and separately with the external valuers on the assumptions used, the process and methodology undertaken and a review of the data considered by the external valuers. The Board determines the Group's valuation policies and procedures for property valuation.

The Board decides which external valuer to appoint to be responsible for the external valuations of the Group's properties. Selection criteria include market knowledge, reputation, independence and whether professional standards are maintained. The Board decides after discussions with the Group's external valuers and the Investment Manager:

- Whether a property's fair value can be reliably determined;
- Which valuation method should be applied for each property;
- The assumptions made for unobservable inputs used in the valuation method for investment property (the major unobservable inputs are estimated rent per square foot/square metre/unit, estimated rental value and equivalent yield); and
- The assumptions made for unobservable inputs used in the valuation method for investment property under development (the major unobservable inputs are, as appropriate to each development asset, build cost per square foot/square metre, net initial yield, sales value per square foot/square metre and price per acre).

The fair value of the Group's investment and development property at 31 December 2024 has been arrived at on the basis of a valuation carried out at that date by our external valuers. The valuations performed by the external valuers, conform to IFRS 13 *Fair Value Measurement*, the Valuation Standards of the Royal Institution of Chartered Surveyors Professional Standards 2014 (the 'RICS Red Book') and with the International Valuation Board's International Valuation Standards, and were arrived at by reference to market comparables for similar properties. The external valuers submit and present summary reports to the Group's Board. The external valuers are independent and external to the Group and the Investment Manager.

Third-party valuations are performed annually at 31 December and are also performed consistently across all properties in the Group's portfolio. A valuation is normally conducted regardless of the date of acquisition. This includes a physical inspection of all properties, at least once a year. In line with IFRS 13 all investment properties are valued on the basis of their highest and best use. When considering the highest and best use a valuer will consider, on a property by property basis, its actual and potential uses which are physically, legally and financially viable. Where the highest and best use differs from the existing use, the valuer will consider the cost and likelihood of achieving and implementing this change in arriving at its valuation.

The Group considers that all of its investment and development property falls within Level 3 of the fair value hierarchy, as defined by IFRS 13 (as discussed in Note 5A).

The valuations have been prepared on the basis of Market Value which is defined in the RICS Valuation Standards as:

“The estimated amount for which a property should exchange on the date of valuation between a willing buyer and a willing seller in an arm’s length transaction after proper marketing wherein the parties had acted knowledgeably, prudently and without compulsion.”

Market Value as defined in the RICS Valuation Standards is the equivalent of fair value under IFRS.

(i). Investment property

To determine the value of investment property, the income approach is used. This involves applying market derived capitalisation yields to current and market derived future income streams with appropriate adjustments for income voids arising from vacancies, or rent-free periods. These capitalisation yields and future income streams are derived from comparable property and leasing transactions and are considered to be key inputs in the valuation. Other factors that are taken into account include the tenure of the property, tenancy details, planning, building and environmental factors that might affect the property. The comparison method is used for residential properties whereby the fair value is calculated using data from recent market transactions.

The following tables set out the valuation techniques and the key unobservable inputs used in the valuation of the Group’s investment property.

I. 31 December 2024

Asset class	Fair value at 31 December 2024 £m ¹	Valuation technique	Input	Range		Weighted average
				Low	High	
United Kingdom – Commercial	727.9	Yield capitalisation	Annual rent per sq ft ² (£)	2.35	89.11	19.19
			ERV ⁴ per sq ft (£)	5.00	85.00	26.45
			Equivalent yield %	6.15	16.00	8.05
Ireland – Commercial	286.1	Yield capitalisation	Annual rent per sq ft (€)	4.69	138.89	44.06
			ERV per sq ft (€)	4.69	138.89	50.86
			Equivalent yield %	4.85	8.63	7.07
Ireland – Residential	8.7	Yield capitalisation	Annual rent per unit (€)	28,991	28,991	28,991
			ERV per unit (€)	35,400	58,200	38,885
			Equivalent yield %	4.77	5.15	4.96
Rest of Europe	59.5	Yield capitalisation	Annual rent per sq m ⁴ (€)	61.00	173.00	122.16
			ERV per sqm (€)	80.00	220.00	147.37
			Equivalent yield %	5.38	11.12	7.51
Total	1,082.2					

Footnotes:

1. Includes adjustment in respect of straight line leases, which is recognised in the “Rent and other receivables” component of the Consolidated balance sheet (Note 17).
2. Square feet.
3. Estimated rental value.
4. Square metres.

II. 31 December 2023

Asset class	Fair value at 31 December 2023 £m ^{1,2}	Valuation technique	Input	Range		Weighted average
				Low	High	
United Kingdom – Commercial	731.7	Yield capitalisation	Annual rent per sq ft ³ (£)	2.35	98.62	19.72
			ERV ⁴ per sq ft (£)	4.34	80.52	25.22
			Equivalent yield %	6.00	16.00	8.18
Ireland – Commercial	322.0	Yield capitalisation	Annual rent per sq ft (€)	4.69	138.89	40.32
			ERV per sq ft (€)	4.69	138.89	47.18
			Equivalent yield %	4.77	8.16	6.11
Rest of Europe	136.0	Yield capitalisation	Annual rent per sq m ⁵ (€)	41.23	1,215.48	165.67
			ERV per sqm (€)	44.69	855.00	184.56
			Equivalent yield %	5.65	8.50	7.56
Total	1,189.7					

Footnotes:

1. Includes adjustment in respect of straight line leases, which is recognised in the "Rent and other receivables" component of the Consolidated balance sheet (Note 17).
2. Includes assets held-for-sale (Note 14).
3. Square feet.
4. Estimated rental value.
5. Square metres.

(ii). *Investment property under development*

Investment property under development in the UK is valued using the Investment method, with deduction for costs necessary to complete the development. Investment property under development in the Ireland is valued using the residual method which is the investment method, with a deduction for costs necessary to complete the development together with an allowance for the remaining risk. Investment property under development in Ireland is valued using the comparison method, arriving at a price per acre.

I. 31 December 2024

Asset class	Fair value at 31 December 2024 £m	Valuation technique	Input	Range		Weighted average
				Low	High	
United Kingdom						
Investment property under development	31.2	Investment	ERV per sq ft² (£)	17.5	33.3	26.5
			Equivalent yield %	5.25	5.50	5.4
Ireland						
Investment property under development	1.6	Investment	Value per acre (€m)	23.75	23.75	23.75
Total	32.8					

II. 31 December 2023

Asset class	Fair value at 31 December 2023 £m	Valuation technique	Input	Range		Weighted average
				Low	High	
United Kingdom						
Investment property under development	35.1	Investment	ERV per sq ft² (£)	16.5	18.0	80.8
			Equivalent yield %	5.25	5.50	5.4
Ireland						
Investment property under development	1.6	Investment	Value per acre (€m)	23.75	23.75	23.75
Total	36.7					

Footnotes:

1. Includes assets held-for-sale (Note 14).
2. Square feet.
3. Square metres.

B. Sensitivity of measurement to variance of significant unobservable inputs

There are inter-relationships between all these unobservable inputs as they are determined by market conditions. The existence of an increase in more than one unobservable input would be to magnify the impact on the valuation. The impact on the valuation will be mitigated by the inter-relationship of two unobservable inputs moving in directions which have an opposite impact on value for example an increase in rent may be offset by an increase in yield, resulting in no net impact on the valuation. However if the inputs move in opposite directions (for example ERV increases and equivalent yield decreases), valuation movements can be amplified whereas if they move in the same direction, they may offset reducing the overall net valuation movement.

(i). Investment property

Rents and ERVs have a direct relationship to fair value, while equivalent yield has an inverse relationship.

The following table shows the impact on the fair value of investment property by applying a sensitivity to significant unobservable inputs.

I. 31 December 2024

	Fair value at 31 December 2024 ¹	Impact on valuations of a 5% change in ERV		Impact on valuations of a 25 bps change in equivalent yield	
		Increase £m	Decrease £m	Increase £m	Decrease £m
United Kingdom	727.9	28.9	(28.1)	(25.4)	27.3
Ireland	294.8	10.4	(10.3)	(9.8)	10.5
Rest of Europe	59.5	3.4	(3.4)	(3.3)	3.5
	1,082.2	42.7	(41.8)	(38.5)	41.3

II. 31 December 2023

	Fair value at 31 December 2023 ^{1,2}	Impact on valuations of a 5% change in ERV		Impact on valuations of a 25 bps change in equivalent yield	
		Increase £m	Decrease £m	Increase £m	Decrease £m
United Kingdom	731.7	28.2	(28.0)	(25.9)	27.9
Ireland	322.0	13.6	(13.5)	(13.8)	15.1
Rest of Europe	136.0	4.5	(4.5)	(4.3)	4.4
	1,189.7	46.1	(45.8)	(44.0)	47.3

Footnotes:

1. Includes adjustment in respect of straight line leases, which is recognised in the "Rent and other receivables" component of the Consolidated balance sheet.
2. Includes assets held-for-sale (Note 14).

(ii). *Investment property under development*

An increase/decrease in costs to complete and the discount factor will decrease/increase valuations respectively.

The following table shows the impact on the fair value of investment property under development by applying a sensitivity to significant unobservable inputs used.

I. 31 December 2024

	Fair value at 31 December 2024	Impact on valuation of a 5% change in build costs		Impact on valuations of a 5% change on ERV/sales value		Impact on valuations of a 25 bps change in net initial yield	
	£m	Increase £m	Decrease £m	Increase £m	Decrease £m	Increase £m	Decrease £m
United Kingdom							
Investment property under development	31.2	(0.4)	0.4	1.0	(1.0)	(0.8)	0.9
Ireland							
Investment property under development	1.6	n/a	n/a	n/a	n/a	n/a	n/a
	32.8	(0.4)	0.4	1.0	(1.0)	(0.8)	0.9

II. 31 December 2023

	Fair value at 31 December 2023	Impact on valuation of a 5% change in build costs		Impact on valuations of a 5% change on ERV/sales value		Impact on valuations of a 25 bps change in net initial yield	
	£m	Increase £m	Decrease £m	Increase £m	Decrease £m	Increase £m	Decrease £m
United Kingdom							
Investment property under development	35.1	(1.2)	1.2	3.1	(3.1)	(3.1)	3.1
Ireland							
Investment property under development	1.6	n/a	n/a	n/a	n/a	n/a	n/a
	36.7	(1.2)	1.2	3.1	(3.1)	(3.1)	3.1

C. Fair value of collateral

At 31 December 2024 the Group had pledged investment properties with a fair value of £871.9 million (2023: £988.2 million). See further details in Note 21E.

12. Loans secured by real estate

The accounting policy applicable to *loans secured by real estate* is set out in Note 30(i) and the fair value disclosures contained in Note 5B. Loans secured by real estate are non-performing and were acquired at a discount to their nominal value reflecting their distressed state at the time of acquisition. The final remaining loan was disposed of for £Nil consideration (31 December 2023 value: £Nil).

13. Property, plant and equipment

The accounting policy applicable to *property, plant and equipment* is set out in Note 3J and the fair value disclosures set out in Note 5C. All property, plant and equipment was held for sale at December 2023 and disposed of in March 2024.

A. Reconciliation of carrying amount

	Land and buildings	Fixtures, fittings and equipment	Total
	£m	£m	£m
Cost			
Balance at 1 January 2023	206.5	7.3	213.8
Additions	-	0.7	0.7
Revaluation of land and buildings	(12.4)	-	(12.4)
Transfer to assets held-for-sale	(191.4)	(7.9)	(199.3)
Effects of translation to presentation currency	(2.7)	(0.1)	(2.8)
Balance at 31 December 2023	-	-	-
Additions	-	-	-
Revaluation of land and buildings	-	-	-
Transfer to assets held-for-sale	-	-	-
Effects of translation to presentation currency	-	-	-
Balance at 31 December 2024	-	-	-
Accumulated depreciation			
Balance at 1 January 2023	-	(4.5)	(4.5)
Charge for the year	(5.8)	(0.6)	(6.4)
Revaluation of land and buildings	5.8	-	5.8
Transfer to assets held-for-sale	-	5.0	5.0
Effect of translation to presentation currency	-	0.1	0.1
Balance at 31 December 2023	-	-	-
Charge for the year	-	-	-
Revaluation of land and buildings	-	-	-
Transfer to assets held-for-sale	-	-	-
Effects of translation to presentation currency	-	-	-
Balance at 31 December 2024	-	-	-
Carrying amounts			
At 31 December 2023	-	-	-
At 31 December 2024	-	-	-

14. Assets held-for-sale

The accounting policy applicable to *assets held-for-sale* is set out in Note 3M. Details of the accounting policies applicable to *investment and development property* are set out in Note 3I, whilst fair value disclosures are set out in Note 5A, as well as Note 11.

The Group has classified none (2023: four) of its investment properties and property, plant and equipment as held-for-sale in accordance with IFRS 5. The carrying value of such assets was £Nil (2023: £221.2 million) at the balance sheet date.

During the year £221.2 million of assets which were classified as held-for-sale were sold. Fair value gain on assets held-for-sale during the year amounted to £1.1 million (2023: loss £5.5 million) and the effects of translation to presentation currency is £5.7 million loss (2023: loss £0.2 million).

There is £Nil straight line rent balance recognised at 31 December 2024 in relation to the held-for-sale assets (2023: £Nil).

15. Investment in equity-accounted investees

The accounting policy applicable to *investment in equity-accounted investees* is set out in Note 3A(iv).

	31 December 2024 £m	31 December 2023 £m
Opening balance	235.6	227.7
Contributions to equity accounted investees	21.2	31.8
Dividends paid	(2.4)	(2.3)
Share of (loss)/profit, net of tax	(41.6)	(19.3)
Effects of translation to presentation currency	(7.9)	(2.3)
	204.9	235.6

Further information on the valuation methodology is set out in Notes 3 and 5. There were no changes to valuation techniques during the year.

Further details of equity-accounted investees are set out in Note 31.

16. Inventories

The accounting policy applicable to *inventories* is set out in Note 3L.

	31 December 2024 £m	31 December 2023 £m
Current		
Consumable stores	-	0.3

The carrying value of inventories approximates their fair value.

17. Rent and other receivables

The accounting policy applicable to *rent and other receivables* is set out in Note 3O(i)(b).

	31 December 2024 £m	31 December 2023 £m
Current		
Rent and trade receivables	6.7	8.9
Prepayments and other receivables	9.8	28.7
Straight line rent (Note 11)	15.0	16.3
VAT receivable	1.6	1.6
Deposits paid	-	0.1
	33.1	55.6

The Group's exposure to credit risks and impairment losses related to rent and other receivables is disclosed in Note 23C(iii).

A. Rent and trade receivables

The Group does not typically extend credit terms to its investment property tenants, instead requiring them to pay in advance. Consequently the Group is not exposed to a significant credit risk. Rent for investment property falls due on contractual quarter days. Rent and service charge receivables are non-interest bearing and are typically due within 30 days. Rent on tenanted residential property falls due monthly and is also payable in advance.

At 31 December 2024 the maximum exposure to credit risk for rent and trade receivables was £7.6 million (2023: £11.2 million) (Note 23 C (iii) (a)).

18. Cash and cash equivalents

The accounting policy applicable to *cash and cash equivalents* is set out in Note 30(i)(a).

	31 December 2024 £m	31 December 2023 £m
Current		
Cash at bank and on hand	49.8	93.1
Cash and cash equivalents in the Consolidated balance sheet	49.8	93.1
Cash and cash equivalents in the Consolidated cash flow statement	49.8	93.1

The fair value of cash and cash equivalents approximates to its carrying value. There is no significant concentration of credit risk with respect to cash and cash equivalents, as the Group holds cash accounts with a number of major financial institutions where credit risk is not considered significant. The credit ratings of the financial institutions where the Group holds its balances are all investment grade according to Moody's ratings.

Cash at bank earns interest at floating rates based on daily bank deposit rates. Short-term deposits are made for varying periods of between one day and three months, depending on the immediate cash requirement of the Group and earn interest at the respective short-term deposit rates. All deposits are immediately available.

19. Trade and other payables

The accounting policy applicable to *trade and other payables* is set out in Note 30(ii).

	31 December 2024 £m	31 December 2023 £m
Trade creditors and accruals	25.7	29.3
Corporate and income taxes	5.7	0.2
VAT payable	1.5	10.3
Security deposits	2.2	6.1
Other liabilities	1.4	1.3
	36.5	47.2
Current	33.6	42.5
Non-current	2.9	4.7
	36.5	47.2

Trade creditors and accruals primarily comprise amounts outstanding for trade purchases and ongoing costs. All amounts are interest-free.

Information about the Group's exposure to currency risk is included in Note 23C(ii)(b) and the Group's exposure to liquidity risk is included in Note 23C(iv).

20. Deferred income

The accounting policy applicable to *deferred income* is set out in Note 3O(ii).

	31 December 2024 £m	31 December 2023 £m
Current		
Deferred income	19.7	20.2
	19.7	20.2

21. Borrowings

The accounting policies applicable to *borrowings* are set out in Note 3N, Note 3O(ii), Note 23 and the fair value disclosures set out in Note 5D.

	31 December 2024 £m	31 December 2023 £m
Secured	548.0	652.4
Unsecured	248.0	411.9
	796.0	1,064.3
Unamortised borrowing costs and bond discounts	(3.1)	(5.8)
	792.9	1,058.5
Disclosed as:		
Current	428.6	227.5
Non-current	364.3	831.0
	792.9	1,058.5

A. Reconciliation of carrying value

	31 December 2024 £m	31 December 2023 £m
Opening balance	1,058.5	1,233.7
Principal repayments on secured debt	(91.8)	(162.5)
Principal repayments on unsecured debt	(144.3)	-
Draw down of new secured debt	-	1.0
Extinguishment of loan fees	1.1	-
Borrowing costs incurred	(0.4)	(0.9)
Amortisation of borrowing costs and bond discounts, net of accretion of premia from bond	1.9	2.8
Effects of translation to presentation currency	(32.1)	(15.6)
Closing balance	792.9	1,058.5

The tables above, together with the analysis set out in Notes 21B and 21C include unamortised borrowing costs which will be released to the Consolidated income statement over the period of the associated borrowing. The analysis set out in Notes 21D and 21G excludes the effect of deducting unamortised borrowing costs.

B. Secured borrowings

I. Book value

	Draw down date	Effective interest rate	Maturity	31 December 2024	31 December 2023
		%		£m	£m
€70.3 million borrowing	4 December 2017	5.80%	4 December 2026	41.0 ¹	51.1
€46.4 million borrowing	4 December 2017	2.75%+ EURIBOR	30 September 2027	37.0 ²	39.5
€57.5 million borrowing	4 December 2017	3.15%+ EURIBOR ³	31 December 2025 ³	40.3 ¹	44.8
€37.2 million borrowing	29 December 2015	1.70%+ EURIBOR	29 January 2037	- ⁴	29.1
£137.0 million borrowing	30 January 2015	5.56%	31 March 2024	- ⁴	37.7
£15.4 million borrowing	20 October 2020	7.60%	28 September 2026	15.4	15.4
€35.0 million borrowing	21 January 2021	5.85%	28 September 2026	28.9	30.4
€40.0 million borrowing	20 October 2020	5.85%	28 September 2026	33.1	34.7
£97.6 million borrowing	14 September 2021	1.80% + SONIA	10 September 2026	86.3 ¹	96.8
£143.6 million borrowing	3 December 2021	3.00% + SONIA ⁵	1 December 2025 ⁵	140.2 ¹	141.4
€49.2 million borrowing	9 August 2022	3.16% ⁶	3 August 2029	40.3	42.2
£31.8 million borrowing	10 March 2022	2.30% + SONIA	8 March 2027	31.4 ²	31.4
£41.4 million borrowing	24 March 2022	2.10% + SONIA	24 March 2027	39.5 ¹	40.7
€14.8 million borrowing	11 August 2022	3.47%	11 August 2029	12.1	12.6
				545.5	647.8
Unamortised borrowing costs (included above)				2.5	4.6
				548.0	652.4

Footnotes:

1. Loan paydown made during the year.
2. Amortising Loan.
3. Maturity extended during 2024 and the margin increased to 3.15% p.a.
4. Loan repaid during 2024 following the asset disposal.
5. Maturity extended during 2024 and the margin increased to 3.00% p.a.
6. Fixed Rate Loan for three years from August 2022.

Debt service is payable quarterly on all secured borrowings.

C. Bonds and notes

I. Book value

	Issue date	Effective interest rate %	Maturity	31 December 2024 £m	31 December 2023 £m
€550.0 million 3.25%, 10 year unsecured note	12 November 2015	3.25%	12 November 2025	247.4	410.7
				247.4	410.7
Unamortised borrowing costs, discounts and premia				0.6	1.2
				248.0	411.9

Interest on the unsecured standalone bonds is payable annually on the anniversary of draw down.

The balance outstanding on the Euro denominated Bond was €475 million on 31 December 2023. On 18 December 2024, the Group redeemed €175m of its outstanding Euro denominated Bond reducing the balance outstanding to €300 million at 31 December 2024.

The Company may from time to time seek to retire or repurchase outstanding listed debt through open market purchases, privately negotiated transactions or otherwise. Such repurchases, if any, will depend on market conditions, liquidity requirements, contractual restrictions and other factors. The amounts subject to such repurchases may be material.

D. Maturity profile of borrowings¹

The maturity profile of the Group's borrowings is as follows:

	31 December 2024 £m	31 December 2023 £m
Due within one year	430.2	226.0
Due between two and five years	365.8	760.3
Due between six and ten years	-	67.7
Due greater than ten years	-	10.3
Closing balance	796.0	1,064.3

Footnote:

1. This table is based on current contracted maturities, excluding unexercised extension options. Note 32.5% of the Group's borrowing facilities have options to extend the maturity by typically between 1-2 years based on the borrower meeting certain covenant criteria.

E. Collateral

The borrowings set out in Note 21B are secured by fixed charges over certain investment and development property assets. The fair value of investment and development property over which security has been granted is £871.9 million (2023: £988.2 million).

The bonds are unsecured.

F. Valuation

The fair values of the Group's mortgage debt have been estimated by calculating the present value of the future cash flows, using appropriate market discount rates and are deemed to be valued within Level 3 of the fair value hierarchy, as defined by IFRS 13 (as discussed in Note 5D).

The fair value of the Group's bonds have been estimated with reference to the market value of these instruments at the balance sheet date and are deemed to be valued within Level 2 of the fair value hierarchy, as defined by IFRS 13 (as discussed in Note 5D).

G. Interest rate profile of borrowings

I. 31 December 2024

	Total	Floating rate	Fixed rate	Weighted average contracted interest rate	Weighted average interest post hedging	Weighted average period to maturity
	£m	£m	£m	%	%	Years
Gross borrowings in:						
Pound Sterling	313.8	298.4	15.4	7.19	4.74	1.47
Euro	482.2	78.0	404.2	4.25	4.23	1.64
	796.0	376.4	419.6	5.41	4.43	1.57

II. 31 December 2023

	Total	Floating rate	Fixed rate	Weighted average contracted interest rate	Weighted average interest post hedging	Weighted average period to maturity
	£m	£m	£m	%	%	Years
Gross borrowings in:						
Pound Sterling	365.8	312.7	53.1	7.03	3.95	1.86
Euro	698.5	114.6	583.9	4.18	3.99	2.85
	1,064.3	427.3	637.0	5.16	3.97	2.51

The Group enters into derivative financial instruments to provide an economic hedge of its interest rate risk. Due to this hedge programme, the Group has been able to reduce its weighted average interest rate from the contracted rates shown in the table above to 4.74% (2023: 3.95%) and 4.23% (2023: 3.99%) on its Pound Sterling and Euro borrowings respectively. The increase year-on-year is due to the maturity of interest rate caps during the year that were replaced with interest rate caps with a higher strike rate. Further details on interest rate risk are included in Note 23C(ii)(a) and the interest rate derivatives are disclosed in Note 22.

H. Financial covenants

Under the financial covenants relating to the bonds, the Group has to ensure that:

- consolidated net indebtedness (as defined in the applicable bond prospectus) does not exceed 60% of the total asset value;
- consolidated secured indebtedness (less cash and cash equivalents) does not exceed 50% of total asset value;
- interest coverage ratio to be at least 1.5 to 1.0; and
- unencumbered assets are not less than 125% of the unsecured indebtedness (less cash and cash equivalents).

The secured borrowings are subject to various financial covenants including LTV, debt service coverage ratios and interest coverage ratios, all of which were met throughout the year.

22. Derivative financial instruments

The accounting policy applicable to *derivative financial instruments* is set out in Note 30(iii) and the fair value disclosures set out in Note 5E.

	31 December 2024 £m	31 December 2023 £m
Current assets		
Interest rate caps not designated as hedges	2.5	5.1
	2.5	5.1
Non-current assets		
Interest rate caps not designated as hedges	6.5	10.1
	9.0	15.2
Current liabilities		
Foreign currency forward contracts not designated as hedges	(0.5)	(0.3)
	(0.5)	(0.3)
	8.5	14.9

The Group has entered into interest rate cap contracts with notional amounts of £348.1 million (December 2023: £289.7 million) on Sterling-denominated debt and €45.2 million (December 2023: €103.7 million) on Euro-denominated debt. The caps are used to hedge the exposure to the variable interest rate payments on mortgage borrowings.

The Group has also entered into foreign currency forward contracts with notional amounts of £34.3 million (December 2023: £35.5 million) to hedge against a Euro Loan that it has in place on a Sterling asset, based upon the notional value of forwards using the forward rate. The foreign currency forward contract matures in November 2025.

A. Valuation process

All derivatives are initially measured at fair value at the date the derivative is entered into and are subsequently re-measured at fair value (Note 5E).

The fair values of the Group's outstanding derivative contracts have been estimated by calculating the present value of the future cash flows, using appropriate market discount rates. This valuation technique falls within Level 2 of the fair value hierarchy, as defined by IFRS 13 (as discussed in Note 5E).

23. Financial instruments – fair value and risk management

The accounting policy applicable to *financial instruments* is set out in Note 30 and the fair value disclosures set out in Note 5.

A. Accounting classifications and fair values

The following table shows the book values and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy.

I. 31 December 2024

	Carrying amount				Financial assets at amortised cost £m	Other financial liabilities £m	Fair value		
	Fair value – hedging instruments £m	Mandatorily at FVTPL – others £m	FVOCI – debt instruments £m	FVOCI – equity instruments £m			Level 1 £m	Level 2 £m	Level 3 £m
Financial assets measured at fair value									
Interest rate caps not designated as hedges	-	9.0	-	-	-	-	-	9.0	-
	-	9.0	-	-	-	-			
Financial assets not measured at fair value									
Rent and other receivables	-	-	-	-	15.0	-	-	-	-
Cash and cash equivalents	-	-	-	-	49.8	-	-	-	-
	-	-	-	-	64.8				
Financial liabilities measured at fair value									
Interest rate cross currency swaps designated as net investment hedges	-	-	-	-	-	-	-	-	-
Foreign currency forward contracts not designated as hedges	-	(0.5)	-	-	-	-	-	(0.5)	-
	-	(0.5)	-	-	-	-			
Financial liabilities not measured at fair value									
Secured bank loans	-	-	-	-	-	(545.5)	-	-	(545.3)
Unsecured bonds and notes	-	-	-	-	-	(247.4)	-	(246.7)	-
Trade and other payables	-	-	-	-	-	(18.6)	-	-	-
	-	-	-	-	-	(811.5)			

II. 31 December 2023

	Carrying amount					Fair value			
	Fair value – hedging instruments £m	Mandatorily at FVTPL – others £m	FVOCI – debt instruments £m	FVOCI – equity instruments £m	Financial assets at amortised cost £m	Other financial liabilities £m	Level 1 £m	Level 2 £m	Level 3 £m
Financial assets measured at fair value									
Interest rate caps not designated as hedges	-	15.2	-	-	-	-	-	15.2	-
	-	15.2	-	-	-	-			
Financial assets not measured at fair value									
Rent and other receivables	-	-	-	-	29.9	-	-	-	-
Cash and cash equivalents	-	-	-	-	93.1	-	-	-	-
	-	-	-	-	123.0				
Financial liabilities measured at fair value									
Interest rate cross currency swaps designated as net investment hedges	-	-	-	-	-	-	-	-	-
Foreign currency forward contracts not designated as hedges	-	(0.3)	-	-	-	-	-	(0.3)	-
	-	(0.3)	-	-	-	-			
Financial liabilities not measured at fair value									
Secured bank loans	-	-	-	-	-	(652.4)	-	-	(647.2)
Unsecured bonds and notes	-	-	-	-	-	(411.9)	-	(375.4)	-
Trade and other payables	-	-	-	-	-	(27.7)	-	-	-
	-	-	-	-	-	(1,092.0)			

B. Measurement of fair values

The fair value of rent and other receivables, cash and cash equivalents, and trade and other payables approximate to their carrying value due to their short term nature. They are carried at amortised cost.

C. Financial risk management

The Group's activities expose it to a variety of financial risks:

- market risk (including interest rate risk and foreign currency risk);
- credit risk; and
- liquidity risk.

This note presents information about the Group's exposure to each of the above risks, the Group's objectives, policies and processes for measuring and managing risk, and the Group's management of capital.

There have been no changes in any risk management policies since 31 December 2024.

(i). Risk management framework

The Investment Manager oversees the management of these risks. All derivative activities for risk management purposes are carried out by specialist teams that have the appropriate skills, experience and supervision.

The Board reviews and agrees policies for managing each of these risks which are summarised below. The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Group's activities.

(ii). Market risk

Market risk is the risk that the fair values of financial instruments will fluctuate because of changes in market prices, due to interest rate risk, foreign exchange risk and other price risks. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising returns.

(a). Interest rate risk

Interest rate risk is the risk that the future cash flows or fair value of a financial instrument will fluctuate because of changes in market interest rates. Borrowings at variable rates expose the Group to cash flow interest rate risk whereas borrowings at fixed rates expose the Group to fair value interest rate risk. The Group is exposed to interest rate risk as entities within the Group borrow funds at both fixed and floating interest rates, as set out in Note 21G. The risk is managed by maintaining an appropriate mix between fixed and floating rate borrowings, and interest rate caps which it agrees to receive at specified intervals, the difference between variable rate interest amounts and the capped interest rate by reference to an agreed-upon notional principal amount. Hedging activities are evaluated regularly to align with interest rate views and defined risk appetite; ensuring optimal hedging strategies are applied by either positioning the balance sheet or protecting interest expense through different interest rate cycles.

At 31 December 2023, after taking into account the effect of interest rate caps, 96.0% of the Group's borrowings were hedged (December 2023: 95.5%).

In managing interest rate risk, the Group aims to reduce the impact of short term fluctuations on the Group's earnings, without jeopardising its flexibility. Over the longer term, changes in interest rates may have an impact on consolidated earnings.

During the year, the Group earned interest income of £7.3 million (2023: £6.6 million) from related parties. A 4% fixed rate of interest applies which protects against interest rate fluctuation risk.

The sensitivity analysis below has been determined based on the exposure to interest rates for both non-derivative and derivative financial instruments at the balance sheet date and represents management's assessment of possible changes in interest rates. For the floating rate liabilities, the analysis has been prepared assuming that the amount of the liability at each of 31 December 2024 and 31 December 2023 were outstanding for an entire year. The sensitivity has been calculated by applying the interest rate change to the variable rate borrowings, net of interest-rate caps and cash and cash equivalents.

	Impact on profit		Impact on net asset value	
	31 December	31 December	31 December	31 December
	2024	2023	2024	2023
	£m	£m	£m	£m
Increase of 100 bps	(0.5)	(0.5)	(0.5)	(0.5)
Decrease of 100 bps	0.7	0.5	0.7	0.5
Increase of 200 bps	(1.1)	(1.1)	(1.1)	(1.1)
Decrease of 200 bps	2.0	1.4	2.0	1.4

The Group is also exposed to interest rate risk on its cash and cash equivalents. These balances attract low interest rates and therefore a relative increase or decrease in their respective interest rates would not have a material impact on profit or loss.

(b). Foreign currency risk

The Group has operations in Europe which transact business denominated mostly in Euro. There is currency exposure caused by translating the local trading performance and local net assets into Pound Sterling for each financial period and at each reporting date. The Group does not have foreign currency trading with cross border flows. The Group hedges a majority of its foreign currency assets naturally by funding them with borrowings in Euro and aims to ensure that it has no material unhedged net assets or liabilities denominated in a foreign currency. Profit translation is not hedged.

There are no other significant foreign currency risks impacting the Group.

The Group's net investment translation exposure, including the impact of derivative financial instruments, is summarised below:

	31 December 2024 £m	31 December 2023 £m
Gross foreign currency assets	563.9	830.4
Gross foreign currency liabilities	(450.1)	(602.1)
Net exposure	113.8	228.3

The sensitivity below has been determined based on the exposure to foreign exchange rates at the balance sheet date and represents management's assessment of possible changes to the fair value of the Group's net investment in Euro operations as a result of possible changes in sterling to euro foreign exchange rates:

	Impact on profit		Impact on net asset value	
	31 December	31 December	31 December	31 December
	2024	2023	2024	2023
	£m	£m	£m	£m
250 bps strengthening in exchange spot rate	(0.9)	(1.0)	(2.8)	(5.7)
250 bps weakening in exchange spot rate	0.9	1.0	2.8	5.7
500 bps strengthening in exchange spot rate	(1.8)	(2.0)	(5.7)	(11.4)
500 bps weakening in exchange spot rate	1.8	2.0	5.7	11.4

(iii). Credit risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group is exposed to credit risks from both its leasing activities and financing activities, including deposits with banks, and derivatives. The maximum exposure to credit risk at the reporting date is the carrying value of each class of financial asset.

(a). Rent and other receivables

Credit risk is managed by requiring tenants to pay rental income in advance. A credit assessment is carried out prior to the inception of a lease with a new counterparty and is used to determine the size of the deposit required from that tenant at inception. Rent collection is outsourced to managing agents who report regularly on payment performance. The Group has a diverse portfolio and there is no concentration of credit risk within the lease portfolio to any business sector or individual company.

Arrears are monitored regularly, and discussed at least monthly by the Investment Manager Group's internal property management team and a strategy for dealing with significant potential defaults is presented on a timely basis by the property managers. The Group establishes an allowance for impairment that represents its estimate of incurred losses in respect of rent, trade and other receivables. The Group's debtor recovery is consistently high and as such is deemed a low risk area.

With respect to hotel operations, the Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer. There is no concentration of credit risk or dependence on individual customers. Exposure to credit risk is monitored on an ongoing basis.

The maximum exposure to credit risk of tenant and other receivables by geographic region at each balance date was as follows:

	31 December 2024 £m	31 December 2023 £m
United Kingdom	4.7	5.8
Ireland	0.7	2.7
Rest of Europe	2.2	2.7
	7.6	11.2

The following tables provide information about the exposure to credit risk and expected credit loss ('ECL') for rent and trade receivables:

I. 31 December 2024

	Gross carrying amount £m	Loss allowance £m	Net carrying amount £m	Credit impaired
Current	5.1	-	5.1	No
Due 31 – 60 days	0.3	-	0.3	No
Due 61 – 90 days	0.2	-	0.2	No
Due 91 – 120 days	0.4	-	0.4	No
Due 121 days and more	1.6	(0.9)	0.7	Yes
	7.6	(0.9)	6.7	

II. 31 December 2023

	Gross carrying amount £m	Loss allowance £m	Net carrying amount £m	Credit impaired
Current	6.2	-	6.2	No
Due 31 – 60 days	0.2	-	0.2	No
Due 61 – 90 days	0.0	-	0.0	No
Due 91 – 120 days	1.0	-	1.0	No
Due 121 days and more	3.8	(2.3)	1.5	Yes
	11.2	(2.3)	8.9	

(b). Cash and cash equivalents

Cash deposits are held with investment grade rated banks which are rated A3 to AA2 (December 2023: Baa1 to A+) based on Moody's ratings.

The Group's exposure and credit ratings of its counterparties are monitored by the Investment Manager Group throughout the period.

(c). Loan secured by real estate

Interest income is accreted to the profit or loss using the effective interest rate method. The security underlying these loans includes certain retail premises and residential assets in Ireland. Loans secured by real estate are carried at fair value. At 31 December 2024, after repayment, the value of the underlying collateral was £Nil (December 2023: £ Nil). See further details in Note 12A.

(d). Derivatives

The derivatives are entered into with bank and financial institution counterparties, which are rated A1 to Aa1, (December 2023: Baa1 to A1) based on Moody's ratings.

(iv). Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due.

Prudent liquidity management implies maintaining sufficient cash, the availability of funding through adequate amounts of committed credit facilities and the ability to close out market positions. The Group's policy is to seek to minimise its exposure to liquidity risk by managing its exposure to interest rate risk and to refinancing risk. The Group seeks to borrow for as long as possible at the lowest cost.

The Group's approach to monitoring its liquidity includes daily cash flow review and forecasting, and monthly monitoring of the maturity profile of debt, by the Investment Manager. This is also reviewed each quarter by the Board. The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank deposits, borrowings and bond financing.

A key factor in ensuring existing facilities remain available to the Group is the borrowing entity's ability to meet the relevant facility's financial covenants. The Group has a process to monitor regularly both current and projected compliance with its financial covenants.

The table below summarises the contractual undiscounted cash flows payable under financial liabilities, derivative financial instruments and trade and other payables existing at the balance sheet date. Contracted cash flows are based on the loan balances and applicable interest rates payable on these at year end.

I. 31 December 2024

	Less than 3 months £m	3 to 12 months £m	1 to 2 years £m	2 to 5 years £m	Over 5 years £m	Total £m
Secured borrowings	11.6	172.9	296.3	131.8	-	612.6
€550.0 million 3.25%, 10 year unsecured note	-	255.3	-	-	-	255.3
Trade and other payables	15.7	-	0.3	0.2	2.4	18.6
	27.3	428.2	296.6	132.0	2.4	886.5

II. 31 December 2023

	Less than 3 months £m	3 to 12 months £m	1 to 2 years £m	2 to 5 years £m	Over 5 years £m	Total £m
Secured borrowings	10.3	256.5	27.8	381.1	84.9	760.6
€550.0 million 3.25%, 10 year unsecured note	-	13.4	425.3	-	-	438.7
Trade and other payables	21.2	1.8	0.3	0.7	3.7	27.7
	31.5	271.7	453.4	381.8	88.6	1,227.0

(v). *Capital management*

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern and as such it aims to maintain a prudent mix between borrowings and equity financing. The Group's capital structure comprises equity attributable to shareholders of the Company (Note 24), borrowings (Note 21) and cash and cash equivalents (Note 18). Equity comprises issued share capital, reserves and retained earnings as disclosed in the Consolidated statement of changes in equity. Borrowings comprise term loan facilities and unsecured bonds.

Save for the bonds, the remaining Group borrowings are secured on specific portfolios and are non-recourse to the Group as a whole.

The Group is not subject to any externally imposed capital requirements.

The Board monitors the return on capital as well as the level of dividends to ordinary shareholders. Dividends are approved by the Board on an interim basis.

24. Stated capital

The accounting policy applicable to *stated capital* is set out in Note 3Q.

A. Authorised share capital

	Ordinary shares Number
Authorised	
Ordinary shares	Unlimited
Ordinary shares issued and fully paid	
Shares in issue at 1 January 2024	159,431,442
Ordinary shares issued during the year	-
At 31 December 2024	159,431,442
Shares in issue at 1 January 2023	156,155,660
Ordinary shares issued during the year	3,275,782
At 31 December 2023	159,431,442
	£m
As at 1 January 2024	1,477.9
Issue of ordinary shares	-
At 31 December 2024	1,477.9

The Company has unlimited authorised share capital of no par value.

The issued and fully paid-up ordinary shares rank equally. The holders of the ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company.

B. Number of shares in issue

	Number of shares	Weighted average number of shares
Year ended 31 December 2024		
Number of shares in issue at 1 January 2024	159,431,442	159,431,442
Ordinary shares issued during the year	-	-
Number of ordinary shares in issue at 31 December 2024	159,431,442	
Weighted average number of ordinary shares in issue for the year ending 31 December 2024		159,431,442
Year ended 31 December 2023		
Number of shares in issue at 1 January 2023	156,155,660	156,155,660
Ordinary shares issued during the year	3,275,782	2,988,590
Number of ordinary shares in issue at 31 December 2023	159,431,442	
Weighted average number of ordinary shares in issue for the year ending 31 December 2023		159,144,250

25. Dividends

The accounting policy applicable to *dividends* is set out in Note 3H. No distributions were declared or paid during the year ended 31 December 2024. NCI distributions are displayed in Note 30

26. Reserves

The accounting policies applicable to *reserves* are set out in Notes 3C(i) - (ii), Note 3J and Note 3P.

A. Foreign currency translation reserve

The foreign currency translation reserve comprises all foreign currency differences arising from the translation of the financial statements of foreign operations, as well as the effective portion of any foreign currency differences arising from hedges of a net investment in a foreign operation.

B. Revaluation reserve

The revaluation reserve relates to the revaluation of land and buildings.

C. Share-based payment reserve

The share-based payments reserve comprises the value of rights in respect of share-based payment arrangements relating to certain investment management fees (Note 27B(i)(a)).

The share-based payment reserve also comprises the value of rights in respect of the performance fee arrangements determined in accordance with the investment management agreement (Note 27B(i)(b)).

27. Related party transactions

A. Parent and ultimate controlling party

The Company's parent and ultimate controlling party is Kennedy-Wilson Holdings, Inc. ('KWH').

At 31 December 2024 an amount of £239.5 million was receivable from related parties (At 31 December 2023: £176.1 million). Loans from related parties are unsecured, payable on demand and interest received on interest bearing loans (at 31 December 2024: £7.3 million) is set out in Note 8.

B. Transactions with key management personnel

(i). Amounts paid to key management personnel

(a). Investment management fee

The Investment Manager is considered to be included within the definition of key management personnel. The total Investment Management fee for the year ended 31 December 2024 is £8.0 million (year ended 31 December 2023: £9.3 million). During the year £Nil management fees payable were settled.

The Investment Manager, pursuant to the terms of an investment management agreement with the Company, is entitled to receive an investment management fee from the Company at an annual rate of 1.0% of the EPRA NAV of the Company, payable quarterly in arrears. The investment management fee is payable 50% in cash and the remaining 50% through the issuance of new ordinary shares in the Company to the value of that 50% fee portion. However the amount payable 50% in shares may be payable by the Company in cash as per the terms of the Investment Management agreement, refer to Note 28 for amounts outstanding at the year end. .

(b). Performance fee

The Investment Manager, as noted above, is considered to be included within the definition of key management personnel. The total performance fee which the Investment Manager is entitled to for the year ended 31 December 2024 is £Nil (year ended 31 December 2023: £Nil).

(c). Directors' fees

No fees were paid to directors during the year ended 31 December 2024 (2023: £Nil).

C. Other related parties

KW PRS ICAV is owned 50% by KW EU PRS Investor LLC, a related party. The remaining 50% is owned by Avicdale Limited, a third party. Refer to Note 30 for further information relating to the joint venture arrangements entered into between the Company and KW PRS ICAV.

On December 17 2020, The Company formed a new joint venture, the Cella Europe Limited Partnership, to acquire and hold a portfolio of industrial real estate assets. The investment is held 20% by the Company and 80% by the joint venture partner.

On June 14 2024, The Company formed a new joint venture, Cumulus Holdings 1 Limited, to acquire and hold a portfolio of industrial real estate assets. The investment is held 10% by the Company and 90% by the joint venture partner.

On October 1 2024, The Company formed a new joint venture, Vivus Limited Partnership, to acquire and hold a portfolio of residential real estate assets. The investment is held 10% by the Company and 90% by the joint venture partner.

Save as disclosed herein, there were no transactions with other related parties.

28. Share-based payments

The accounting policy applicable to *share-based payment arrangements* is set out in Note 3P.

At 31 December 2024, the Group had the following share-based payment arrangements:

A. Part-settlement of Investment Management fee

As described in Note 27, the Investment Manager is entitled to receive, pursuant to the terms of an investment management agreement with the Company, a management fee from the Company at an annual rate of 1.0% of the EPRA NAV of the Company, payable quarterly in arrears. The investment management fee is payable 50% in cash and the remaining 50% through the issuance of ordinary shares in the Company.

In accordance with the investment management agreement, the fair value price for the shares issued to settle the portion of the investment management fee which is payable 50% in shares, is the average closing share price for the twenty days immediately prior to the issue date of those shares. However the amount payable 50% in shares may be payable by the Company in cash as per the terms of the Investment Management agreement.

For the year ended 31 December 2024, the Investment Management fee payable to the Investment Manager totals £8.0 million (2023: £9.3 million), of which £33.2 million remains outstanding (At 31 December 2023: £25.2 million outstanding).

B. Performance fee

As described in Note 27, the Company pays an annual performance fee calculated with reference to total shareholder return. The fee is the lesser of 20% of a) the excess over an annualised annual return hurdle of 10% or b) the excess of year end EPRA NAV per ordinary share over the relevant High Water Mark (being the closing EPRA NAV per Ordinary Share).

29. Group entities

The accounting policy applicable to *group entities* is set out in Note 3A(i).

A. Subsidiary entities

Except where indicated the following are indirect subsidiaries of the Company. All of the Company's direct and indirect interests are in ordinary shares. Except as noted, all entities listed are wholly owned companies and are included in the financial statements.

Incorporated and registered in Jersey

Cella Europe GP Limited¹
Cella UK Minority UH Limited¹
Jupiter Holdco Ltd
Jupiter Marathon Ltd
Jupiter Rubislaw Ltd
Jupiter Seafield Ltd
Jupiter Seafield OpCo Limited
Jupiter Tradeco Ltd
Jupiter Trident Ltd
KW Artemis UK Properties HoldCo Ltd
KW BPR Limited
KW Croydon Limited (formerly KW Office Limited)
KW Regional Office B Ltd
KW Trade Co Ltd (formerly Bengal Ltd)
KW UK Assets Holdco Ltd¹
KW Towers Limited
KW MH2 Limited
KW Forum Limited
KW Aspens Limited
Gatsby Capital 2 Limited
Gatsby Capital 3 Limited
Gatsby Chatham Limited
Gatsby Croydon Limited

Gatsby GR Limited
Gatsby Grocery Limited
Gatsby INV 1 Limited
Gatsby Retail Limited
KW Gatsby Limited
SEO Bracknell Limited
SEO Farnborough Limited
SEO Finance Limited
SEO Maidenhead Limited
SEO Stockley Limited
KWCI Limited Partnership²
KW Forum 2 Limited
The Flying Shuttle Limited²
Total Holdco Jersey Limited
Arrow UK Property Unit Trust^{1,3}
Arrow MUH Limited^{1,3}

Incorporated and registered in Ireland

KW Investment Funds ICAV
KW Real Estate ICAV
KWCI GP Limited²
Novus Parcere Limited
KW Real Estate VIII Limited²

Incorporated and registered in Spain

KW Spanish Holdco, SL
KW LMG Propco 1, SL
KW Sol Propco, SL
KW Sol Propco 2, SL
Parque Comercial Guadalhorce, SL

Incorporated and registered in United States of America

KW UR Investments 1, LLC¹
KWF Manager XII, LLC¹
KWF Real Estate Venture XII, LP²

Incorporated and registered in the UK

Total Espana Real Estate Holdco Limited
KW Rock UK Limited²
Thornfield Properties (Bury) Limited²
Thornfield Properties Bury (Lease) Limited²

Footnotes:

1. Directly owned.
2. 50% owned
3. Acquired post year-end

B. Joint arrangements in which the Group is a joint venturer

The Group has an indirect 50% interest in KWCI Limited Partnership and KWCI GP Limited (2023: 50%).

The Group has an indirect 50% interest in each of KW PRS ICAV sub fund 10 (2023: 50%), sub fund 11 (2023: 50%) and sub fund 12 (2023: 50%). KW PRS ICAV is a related party.

The Group has an indirect 50% interest in each of KW Investment Fund ICAV sub-fund Central Park Fund 1 (2023: 50%), KW Investment Fund ICAV sub-fund Central Park Fund 2 (2023: 50%) and of KW Investment Fund ICAV sub-fund KW Investment Fund XVII (2023: 50%).

The Group has a direct 20% interest in Cella Europe Limited Partnership (2023: 20%), 10% interest in Cumulus Holdings 1 Limited (2023: Nil) and 10% interest in Vivus Limited Partnership (2023: Nil). Further information is set out in Note 31.

30. Non-controlling interests

The accounting policy applicable to non-controlling interests is set out in Note 3A(iii).

The following table summarises the information relating to the Group's subsidiaries that have material NCI.

	KWF Real Estate Venture XII, LP	
	31 December 2024	31 December 2023
	£m	£m
NCI percentage	50%	50%
Non-current assets	54.9	55.1
Current assets	6.3	5.0
Non-current liabilities	-	(2.0)
Current liabilities	(3.7)	(0.7)
Net Assets	59.0	57.4
Net assets attributable to NCI	29.5	28.7
Revenue	8.5	7.5
Net fair value gain	0.9	18.1
Profit	5.1	21.2
Total comprehensive gain	3.0	21.2
Gain allocated to NCI	1.5	10.2
Total comprehensive gain allocated to NCI	1.5	10.2

On 1 February 2023, the Group acquired a 50 percent controlling interest in KWF Real Estate Venture XII, LP and its wholly owned subsidiaries. The net assets acquired in the Group's consolidated financial statements on the date of the acquisition was £39.8 million. NCI dividends paid during the year totalled £2.3m (2023: £2.1 million)

31. Interest in joint ventures

The accounting policy applicable to *joint ventures* is set out in Note 3A(iv).

	31 December 2024 £m	31 December 2023 £m
KWCI Limited Partnership	24.5	52.9
KW PRS ICAV – sub fund 10	22.6	24.0
KW PRS ICAV – sub fund 11	35.0	38.5
KW PRS ICAV – sub fund 12	2.3	2.4
Central Park Fund 1	17.5	19.8
Central Park Fund 2	9.3	10.4
Cella Europe Limited Partnership	65.7	65.6
Cella UK Minority Unit Holder Limited	0.3	0.3
KW Investment Fund ICAV – sub fund XVII	17.9	21.7
Cumulus Holdings 1 Limited	3.7	-
Vivus Limited Partnership	6.1	-
	204.9	235.6

A. Interest in KWCI Limited Partnership

The Group has an indirect 50% interest in KWCI Limited Partnership, which is held by KW Investment Fund ICAV.

The Group's interest in KWCI Limited Partnership is accounted for using the equity method in the financial statements. Summarised financial information about the joint venture, and reconciliation to the carrying amount of the investment are set out below. The financial statements of the joint venture are prepared and presented in Euro and are translated using applicable rates:

(i) Summarised statement of financial position of KWCI Limited Partnership

	31 December 2024 £m	31 December 2023 £m
Current assets, including cash and cash equivalents	0.2	0.2
Non-current assets	211.5	258.5
Current liabilities	(5.1)	(9.1)
Non-current liabilities	(157.6)	(143.8)
Equity	49.0	105.8
Group's share in equity (%)	50	50
Group's carrying amount of the investment	24.5	52.9

(ii) Summarised statement of profit or loss of KWCI Limited Partnership

	31 December 2024 £m	31 December 2023 £m
Net fair value loss	(43.7)	(28.3)
Total comprehensive loss (100%)	(54.6)	(28.3)
Group's share of total comprehensive loss (50%)	(27.3)	(14.2)

The joint venture cannot distribute its profits without the consent from the two venture partners.

B. Interest in KW PRS ICAV – sub fund 10

The Group has an indirect 50% interest in KW PRS ICAV – sub fund 10, which is held through KW EU PRS Investor LLC.

The Group's interest in KW PRS ICAV – sub fund 10 is accounted for using the equity method in the financial statements. Summarised financial information about the joint venture, and reconciliation to the carrying amount of the investment are set out below. The financial statements of the joint venture are prepared and presented in Euro and are translated using applicable rates:

(i) Summarised statement of financial position of KW PRS ICAV – sub fund 10

	31 December 2024 £m	31 December 2023 £m
Current assets, including cash and cash equivalents	2.6	1.7
Non-current assets	119.5	128.4
Current liabilities	(4.6)	(79.8)
Non-current liabilities	(72.4)	-
Equity	45.1	50.3
Group's share in equity (%)	50	50
Group's carrying amount of the investment	22.6	25.2

(ii) Summarised statement of profit or loss of KW PRS ICAV – sub fund 10

	31 December 2024 £m	31 December 2023 £m
Net fair value (loss)/gain	(5.7)	9.8
Total comprehensive (loss)/income (100%)	(5.9)	8.0
Group's share of total comprehensive income/(loss) (50%)	(3.0)	4.0

The joint venture cannot distribute its profits without the consent of both partners.

C. Interest in KW PRS ICAV – sub fund 11

The Group has an indirect 50% interest in KW PRS ICAV – sub fund 11, which is held through KW EU PRS Investor LLC.

The Group's interest in KW PRS ICAV – sub fund 11 is accounted for using the equity method in the financial statements. Summarised financial information about the joint venture, and reconciliation to the carrying amount of the investment are set out below. The financial statements of the joint venture are prepared and presented in Euro and are translated using applicable rates:

(i) Summarised statement of financial position of KW PRS ICAV – sub fund 11

	31 December 2024 £m	31 December 2023 £m
Current assets	5.3	3.2
Non-current assets	186.9	206.4
Current liabilities	(9.6)	(4.4)
Non-current liabilities	(112.6)	(123.6)
Equity	70.0	81.6
Group's share in equity (%)	50	50
Group's carrying amount of investment	35.0	40.8

(ii) Summarised statement of profit or loss of KW PRS ICAV – sub fund 11

	31 December 2024 £m	31 December 2023 £m
Net fair value (loss)/gain	(8.4)	1.7
Total comprehensive loss (100%)	(11.8)	(3.9)
Group's share of total comprehensive loss (50%)	(5.9)	(2.0)

The joint venture cannot distribute profits without the consent from of both partners.

D. Interest in KW PRS ICAV – sub fund 12

The Group has an indirect 50% interest in KW PRS ICAV – sub fund 12, which is held through KW EU PRS Investor LLC.

The Group's interest in KW PRS ICAV – sub fund 12 is accounted for using the equity method in the financial statements. Summarised financial information about the joint venture, and reconciliation to the carrying amount of the investment are set out below. The financial statements of the joint venture are prepared and presented in Euro and are translated using applicable rates:

(i) Summarised statement of financial position of KW PRS ICAV – sub fund 12

	31 December 2024 £m	31 December 2023 £m
Current assets, including cash and cash equivalents	-	-
Non-current assets	4.6	4.8
Current liabilities	-	-
Non-current liabilities	-	-
Equity	4.6	4.8
Group's share in equity (%)	50	50
Group's share of equity investment	2.3	2.4
Group's carrying amount of the investment	2.3	2.4

(ii) Summarised statement of profit or loss of KW PRS ICAV – sub fund 12

	31 December 2024 £m	31 December 2023 £m
Net fair value loss	(0.1)	(0.5)
Total comprehensive loss (100%)	(0.2)	(0.5)
Group's share of total comprehensive loss (50%)	(0.1)	(0.3)

The joint venture cannot distribute profits without the consent of both partners.

E. Interest in Central Park Fund 1

The Group has an indirect 50% interest in Central Park Fund 1 (2023: 50%), which is held through KWIF ICAV – sub fund II. The Group's interest in Central Park Fund 1 is accounted for using the equity method in the financial statements. Summarised financial information about the joint venture, and reconciliation to the carrying amount of the investment are set out below. The financial statements of the joint venture are prepared and presented in Euro and are translated using applicable rates:

(i) Summarised statement of financial position of Central Park Fund 1

	31 December 2024 £m	31 December 2023 £m
Current assets, including cash and cash equivalents	2.4	2.1
Non-current assets	94.8	102.4
Current liabilities	(1.6)	(1.5)
Non-current liabilities	(60.5)	(63.3)
Equity	35.1	39.7
Group's share in equity (%)	50	50
Group's carrying amount of the investment	17.5	19.8

(ii) Summarised statement of profit or loss of Central Park Fund 1

	31 December 2024 £m	31 December 2023 £m
Net fair value loss	(3.1)	(12.8)
Rental income	6.5	6.6
Net operating loss	(2.0)	(8.4)
Total comprehensive loss (100%)	(0.2)	(10.2)
Group's share of total comprehensive loss (50%)	(0.1)	(5.1)

F. Interest in Central Park Fund 2

The Group has an indirect 50% interest in Central Park Fund 2, which is held through KWIF ICAV – sub fund III.

The Group's interest in Central Park Fund 2 is accounted for using the equity method in the financial statements. Summarised financial information about the joint venture, and reconciliation to the carrying amount of the investment are set out below. The financial statements of the joint venture are prepared and presented in Euro and are translated using applicable rates:

(i) Summarised statement of financial position of Central Park Fund 2

	31 December 2024 £m	31 December 2023 £m
Current assets, including cash and cash equivalents	1.6	1.4
Non-current assets	55.4	59.4
Current liabilities	(1.2)	(1.0)
Non-current liabilities	(37.2)	(39.0)
Equity	18.6	20.8
Group's share in equity (%)	50	50
Group's carrying amount of the investment	9.3	10.4

(ii) Summarised statement of profit or loss of Central Park Fund 2

	31 December 2024 £m	31 December 2023 £m
Net fair value loss	(1.4)	(7.2)
Rental income	3.8	3.9
Net operating gain/(loss)	1.5	(4.5)
Total comprehensive gain/(loss) (100%)	0.1	(5.6)
Group's share of total comprehensive gain/(loss) (50%)	-	(2.8)

The joint venture cannot distribute profits without the consent of both partners.

G. Interest in Cella Europe Limited Partnership

The Group has a direct 20% interest in Cella Europe Limited Partnership. This fund has been established to acquire, develop and manage industrial and logistics properties in strong locations across Europe. The Group has a further interest in Cella Europe Limited Partnership through a direct subsidiary, Cella UK Minority Unit Holder Limited, which owns 0.05% of a number of subsidiaries of Cella Europe Limited Partnership.

The Group's interest in Cella Europe Limited Partnership is accounted for using the equity method in the financial statements. Summarised financial information about the joint venture, and reconciliation to the carrying amount of the investment are set out below.

(i) Summarised statement of financial position of Cella Europe Limited Partnership

	31 December 2024 £m	31 December 2023 £m
Current assets	25.9	32.7
Non-current assets	684.0	675.6
Current liabilities	(12.1)	(11.7)
Non-current liabilities	(369.3)	(368.5)
Equity	328.5	328.1
Group's share in equity (%)	20	20
Group's carrying amount of the investment	65.7	65.6

(ii) Summarised statement of profit or loss of Cella Europe Limited Partnership

	31 December 2024 £m	31 December 2023 £m
Net fair value loss	5.1	(9.9)
Rental income	33.7	33.4
Net operating gain	31.3	18.4
Total comprehensive gain/(loss) (100%)	2.6	(5.9)
Group's share of total comprehensive loss (20%)	0.5	(1.2)

The joint venture cannot distribute profits without the consent of both partners.

H. Interest in KW Investment Fund ICAV – sub fund XVII

The Group has an indirect 50% interest in KW Investment Fund ICAV – sub fund XVII, which is held through KWIF ICAV – sub fund I.

The Group's interest in KW Investment Fund ICAV – sub fund XVII is accounted for using the equity method in the financial statements. Summarised financial information about the joint venture, and reconciliation to the carrying amount of the investment are set out below. The financial statements of the joint venture are prepared and presented in Euro and are translated using applicable rates:

(i) Summarised statement of financial position of KW Investment Fund ICAV – sub fund XVII

	31 December 2024 £m	31 December 2023 £m
Current assets	1.5	0.6
Non-current assets	98.2	103.5
Current liabilities	(1.8)	(4.8)
Non-current liabilities	(62.1)	(55.9)
Equity	35.8	43.4
Group's share in equity (%)	50	50
Group's carrying amount of the investment	17.9	21.7

(ii) Summarised statement of profit or loss of KW Investment Fund ICAV – sub fund XVII

	31 December 2024 £m	31 December 2023 £m
Net fair value (loss)/gain	(7.8)	4.6
Net operating (loss)/income	(7.4)	4.5
Total comprehensive (loss)/income (100%)	(11.1)	4.5
Group's share of total comprehensive (loss)/income (50%)	(5.6)	2.2

The joint venture cannot distribute its profits without the consent from the two venture partners.

I. Interest in Cumulus Holdings 1 Limited

The Group has a direct 10% interest in Cumulus Holdings 1 Limited. This entity has been established to acquire, develop and manage industrial property in the UK.

The Group's interest in Cumulus Holdings 1 Limited is accounted for using the equity method in the financial statements. Summarised financial information about the joint venture, and reconciliation to the carrying amount of the investment are set out below.

(i) Summarised statement of financial position of Cumulus Holdings 1 Limited

	31 December 2024 £m	31 December 2023 £m
Current assets	3.9	-
Non-current assets	92.8	-
Current liabilities	(2.7)	-
Non-current liabilities	(57.2)	-
Equity	36.8	-
Group's share in equity (%)	10	-
Group's carrying amount of the investment	3.7	-

(ii) Summarised statement of profit or loss of Cumulus Holdings 1 Limited

	31 December 2024 £m	31 December 2023 £m
Net fair value gain	1.4	-
Rental income	2.4	-
Net operating gain	3.3	-
Total comprehensive loss	-	-
Group's share of total comprehensive loss (10%)	-	-

The joint venture cannot distribute profits without the consent of both partners.

J. Interest in Vivus Limited Partnership

The Group has a direct 9.9975% interest in Vivus Limited Partnership. This entity has been established to acquire, develop and manage residential real estate property in the UK. The Group has a further 10% interest in Vivus GP limited, the General Partner of Vivus Limited Partnership.

The Group's interest in Vivus Limited Partnership is accounted for using the equity method in the financial statements. Summarised financial information about the joint venture, and reconciliation to the carrying amount of the investment are set out below.

(i) Summarised statement of financial position of Vivus Limited Partnership

	31 December 2024 £m	31 December 2023 £m
Current assets	5.2	-
Non-current assets	55.4	-
Current liabilities	(7.9)	-
Non-current liabilities	-	-
Equity	52.7	-
Group's share in equity (%)	10	-
Group's carrying amount of the investment (incl cost of acquisition £0.9m))	6.1	-

When the acquisition of subsidiaries does not represent a business, it is accounted for as an acquisition of a group of assets and liabilities. The cost of the acquisition is allocated to the assets and liabilities acquired.

(ii) Summarised statement of profit or loss of Vivus Limited Partnership

	31 December 2024 £m	31 December 2023 £m
Net fair value gain	-	-
Rental income	0.1	-
Net operating loss	(0.6)	-
Total comprehensive loss	(0.6)	-
Group's share of total comprehensive loss (10%)	(0.1)	-

The joint venture cannot distribute its profits without the consent from the two venture partners.

32. Leases

(i) Leases as lessor

The Group has determined that all tenant leases are operating leases within the meaning of IFRS 16.

The Group earns rental income by leasing its investment properties to tenants under non-cancellable operating leases. Typically, single let properties are leased on terms where the tenant is responsible for repair, insurance and running costs while multi-let properties are leased on terms which include recovery of a share of service charge expenditure and insurance. Residential property is typically leased for periods of one year or less. Minimum lease rentals from residential property are not included in the table below.

At the reporting date, the Group had contracted with tenants to receive the following future minimum lease payments:

	31 December 2024 £m	31 December 2023 £m
Not later than one year	69.8	77.4
Later than one year but not more than two years	59.3	69.6
Later than two years but not more than three years	54.4	56.4
Later than three years but not more than four years	44.5	48.4
Later than four years but not more than five year	35.4	36.7
Later than five years but not more than ten years	58.9	81.3
	322.3	369.8

(ii) Leases as lessee

The Group has a number of ground leases and a single office lease.

Ground leases were entered into many years ago and such leases pre-date the Group's ownership period.

Previously both the ground leases and office leases were classified as operating leases under IAS 17.

Information about leases for which the Group is a lessee is presented below.

(a) Right-of-use assets

	31 December 2024 £m	31 December 2023 £m
Balance at 1 January	4.0	5.5
Depreciation charge for the year	(0.1)	(0.1)
Additions to right-of-use assets	-	0.7
Derecognition of right of use assets	-	(2.1)
Balance at 31 December	3.9	4.0

33. Subsequent events

A. Disposal of assets

In 2025, the Company has sold two assets located in the UK for total proceeds of £11 million.

B. Acquisition of assets

In March 2025, the Company acquired an industrial asset in the greater London area for £20.4 million.

34. Approval of the financial statements

The financial statements were authorised for issue by the Company's Board of Directors on 25 April 2025.